



Introducing Confluent

May 3, 2023

Disclaimer



This presentation includes express and implied forward-looking statements. All statements contained in this presentation other than statements of historical facts, including expectations of Confluent, Inc. ("we," "us," "our," or "Confluent") regarding our revenue, revenue mix, expenses and other results of operations; operating margins and margin improvements, targeted or anticipated margin levels, achievement of non-GAAP operating margin breakeven exiting the fourth quarter of fiscal 2023; future financial performance, business strategy and plans; potential market and growth opportunities; competitive position; technological or market trends; addressable market opportunity; and our objectives for future operations, are forward-looking statements. The words "anticipate," "believe," "continue," "estimate," "expect," "intend," "may," "will" and similar expressions are intended to identify forward-looking statements. We have based these forward-looking statements largely on our current expectations and projections about future events and trends that we believe may affect our financial condition, results of operations, business strategy, short-term and long-term business operations and objectives, and financial needs. These forward-looking statements are subject to a number of known and unknown risks, uncertainties and other factors, including but not limited to: (i) our limited operating history, including in uncertain macroeconomic environments, (ii) our ability to sustain and manage our rapid growth, including following our recent restructuring, (iii) our ability to attract new customers and retain and sell additional features and services to our existing customers, (iv) inflationary conditions, economic uncertainty, recessionary risks, and exchange rate fluctuations, which have resulted and may continue to result in customer pullback in information technology spending, lengthening of sales cycles, reduced contract sizes, reduced consumption of Confluent Cloud or customer preference for open source alternatives, as well as the potential need for cost efficiency measures, (v) our ability to increase consumption of our offering, including by existing customers and through the acquisition of new customers, and successfully add new features and functionality to our offering, (vi) our ability to achieve profitability and improve margins annually, by our expected timelines or at all, (vii) our ability to operate our business and execute on our strategic initiatives following our recent restructuring, (viii) the estimated addressable market opportunity for our offering, including our Flink offering and stream processing, (ix) our ability to compete effectively in an increasingly competitive market, including achieving market acceptance over competitors and open source alternatives, (x) our ability to successfully execute our go-to-market strategy and initiatives and increase market awareness and acceptance of the benefits of our offering, including the total cost of ownership benefits of Confluent Cloud, (xi) our ability to attract and retain highly qualified personnel, which could be negatively impacted by our recent restructuring, (xii) breaches in our security measures or unauthorized access to our platform, our data, or our customers' or other users' personal data, (xiii) our reliance on third-party cloud-based infrastructure to host Confluent Cloud, and (xiv) general market, political, economic, and business conditions, including continuing impacts from the COVID-19 pandemic. These risks are not exhaustive. It is not possible for our management to predict all risks, nor can we assess the impact of all factors on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements we may make. You should not rely upon the forward-looking statements as predictions of future events. The future events and trends discussed in this presentation may not occur and actual results could differ materially and adversely from those anticipated or implied in the forward-looking statements. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee that future results, levels of activity, performance, achievements or events and circumstances reflected in the forward-looking statements will occur. 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This presentation also contains statistical data, estimates and forecasts made by independent parties and by us relating to market size and growth, as well as other data about our industry and business. These data involve a number of assumptions and limitations, and we have not independently verified the accuracy or completeness of these data. Neither we nor any other person makes any representation as to the accuracy or completeness of such data or undertakes any obligation to update such data after the date of this presentation. In addition, projections, assumptions and estimates of our future performance and the future performance of the markets in which we operate are necessarily subject to a high degree of uncertainty and risk. The Gartner content described herein (the "Gartner Content") represents research opinions or viewpoints published, as part of a syndicated subscription service, by Gartner, Inc. ("Gartner"), and are not representations of fact. The Gartner Content speaks as of its original publication date (and not as of the date of this presentation), and the opinions expressed in the Gartner Content are subject to change without notice.

This presentation includes certain non-GAAP financial measures as defined by Securities and Exchange Commission ("SEC") rules. Because not all companies calculate non-GAAP financial information identically (or at all), the presentations herein may not be comparable to other similarly titled measures used by other companies. Further, such non-GAAP financial information of Confluent should be considered in addition to, and not as superior to or as a substitute for, the historical consolidated financial statements of Confluent prepared in accordance with GAAP. Refer to the slides in the section titled "GAAP to Non-GAAP Reconciliations" at the end of this presentation for a reconciliation of our non-GAAP financial metrics to the most directly comparable GAAP financial metrics.

Confluent Momentum-at-a-Glance



Founded in 2014 by the
Original Creators of **Apache Kafka**

~**\$60B** Total Addressable Market¹

		Q1'23 TTM
	Total Revenue	\$634M / 45% YoY
	Confluent Cloud Revenue	\$246M / 106% YoY
	Dollar-Based Net Retention Rate	>130%
	Total Customers	~4,690²
	Customers with ≥ \$100K in ARR	1,075

Note: Financials and metrics other than TAM data are as of or for stated period ended March 31, 2023; revenue based on trailing twelve months as of March 31, 2023.

¹ TAM calculations performed by Confluent; source: Gartner, Forecast: Enterprise Infrastructure Software, Worldwide, 2020-2026, 2Q22 Update, June 2022; source: Gartner, Forecast: Enterprise Application Software, Worldwide, August 2022.

² Includes the impact of paywall removal.

Commencing with the first quarter of 2023, we updated our methodology for calculating ARR using a consumption-based method for Confluent Cloud, which has been applied retroactively to prior year periods. See Appendix for the updated definitions for "Dollar-Based Net Retention Rate" and "Customers with \$100,000 or greater in ARR."



***Confluent is on a mission to
set data in motion***



Today, Software Is the Business

OLD WAY

Slow

Batch processing

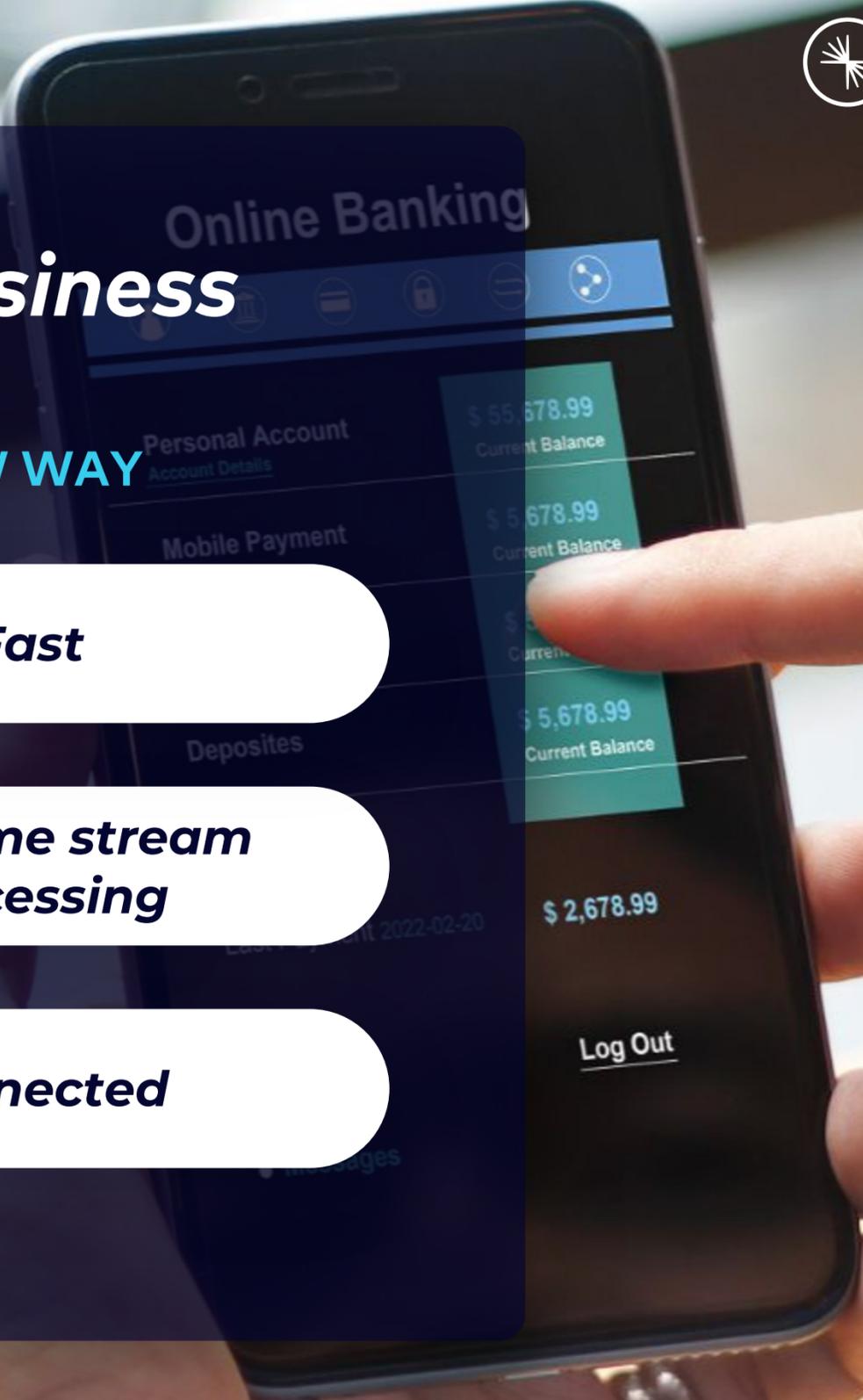
Siloed

NEW WAY

Fast

Real-time stream processing

Connected



Browse ▾

Top Picks for Joshua



Trending Now



*Rich front-end
customer experiences*

Because you watched Narcos



New Releases



*Real-time
back-end operations*

Real-time Use Cases Found Everywhere in Our Lives



Personalized recommendations

Sentiment Analysis

Real-time trades

Transportation optimization

Supply-chain optimization

Cybersecurity

Real-time promotion

Fleet management

Dynamic pricing

Payment verification

Loyalty rewards

Route optimization

Omnichannel

Customer 360



New use cases need new capabilities

*This requires **total connectivity**
and instant reaction, all the time,
in real-time*

The Problems with Data at Rest and Legacy Movement Tools



Data at Rest

Databases

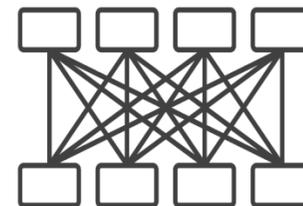
- Slow, daily batch processing
- Simple, static real-time queries



Legacy Data Movement Tools

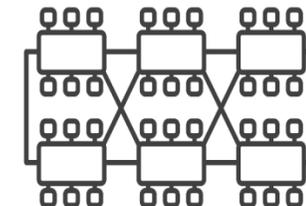
ETL/Data Integration

- Batch
- Expensive
- Time Consuming

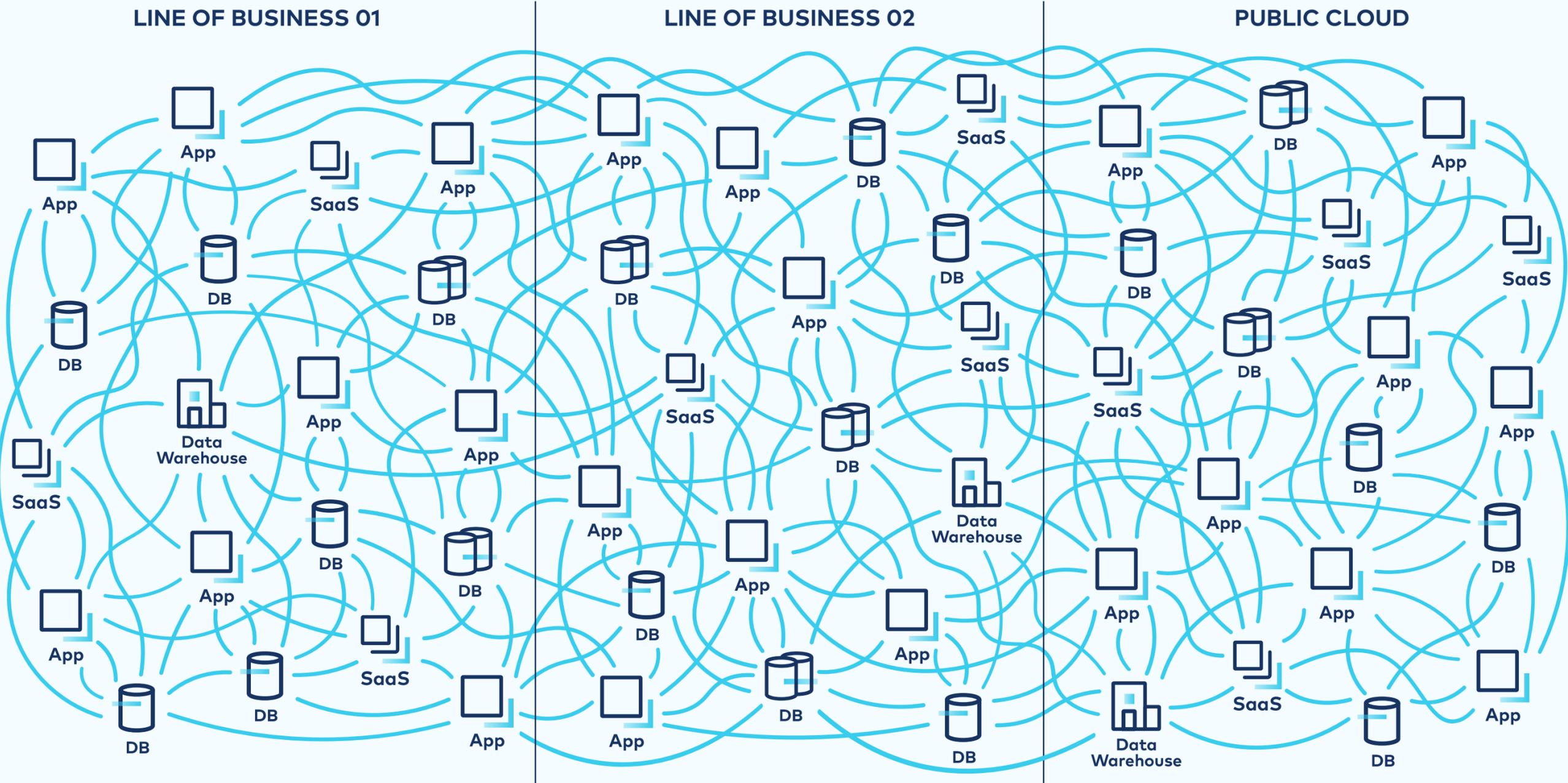


Messaging

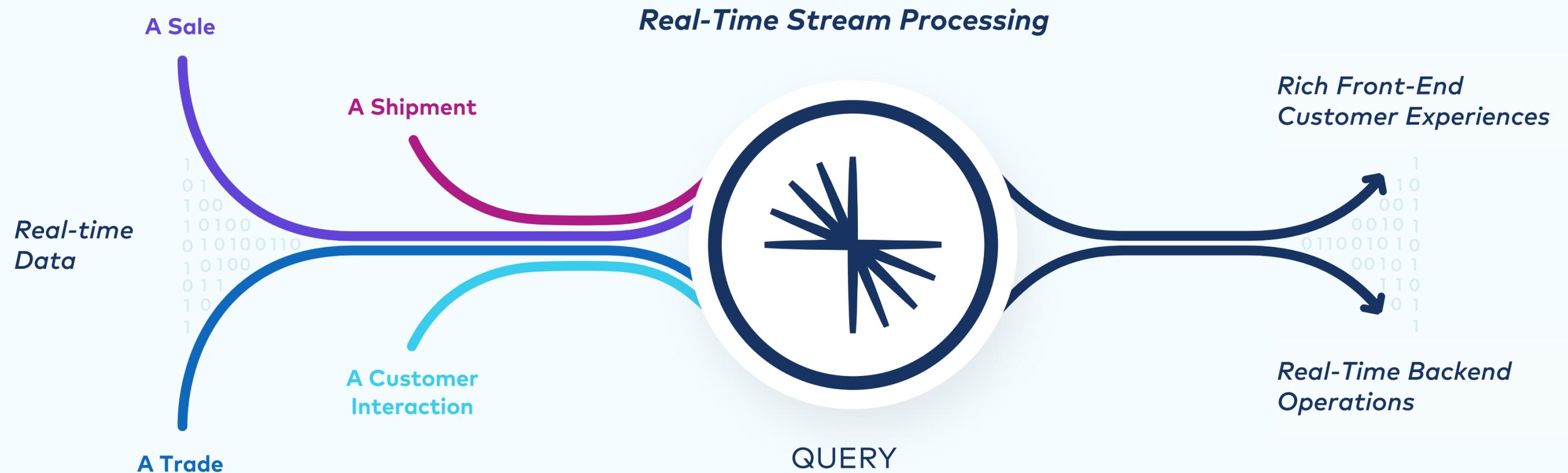
- Difficult to Scale
- No Persistence
- Data Loss
- No Replay



Databases Bring Point-in-Time Queries to Stored Data; This Leads to a *Giant Mess* in Data Architecture



A New Paradigm is Required for Data in Motion: *Continuously Processing Evolving Streams of Data in Real-time*





*Originally created by the founders
of Confluent while at LinkedIn*

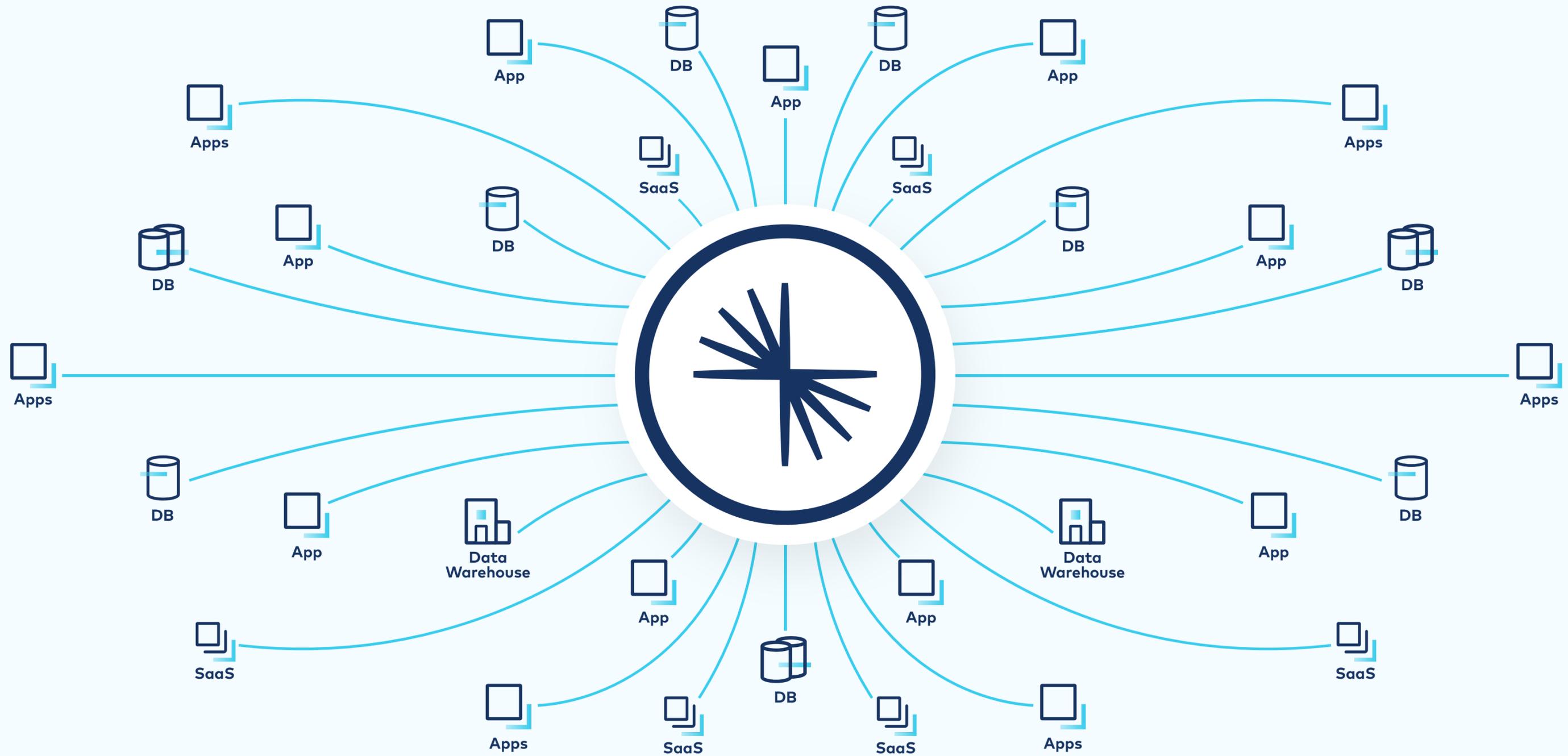
+100,000s
organizations
using Kafka

>75% of the F500
estimated to be
using Apache Kafka

>65,000 Kafka
meetup members

>200 global
meetup groups

From Giant Mess to Central Nervous System



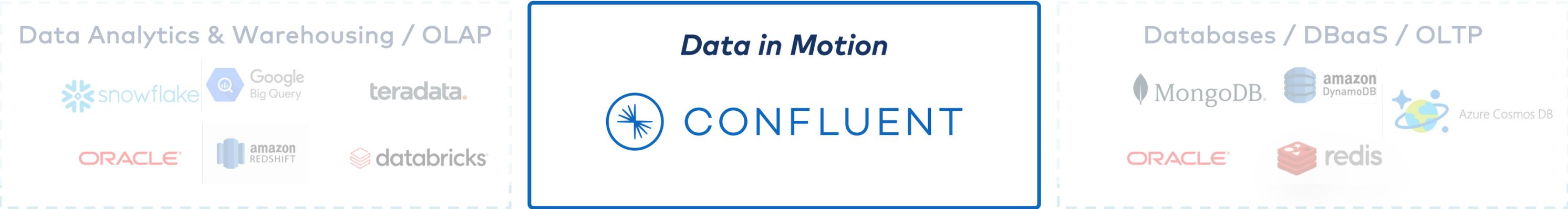
The New Data Infrastructure Category



zoominfo ORACLE CISCO SAP Microsoft Applications monday.com salesforce servicenow workday ATLISSIAN

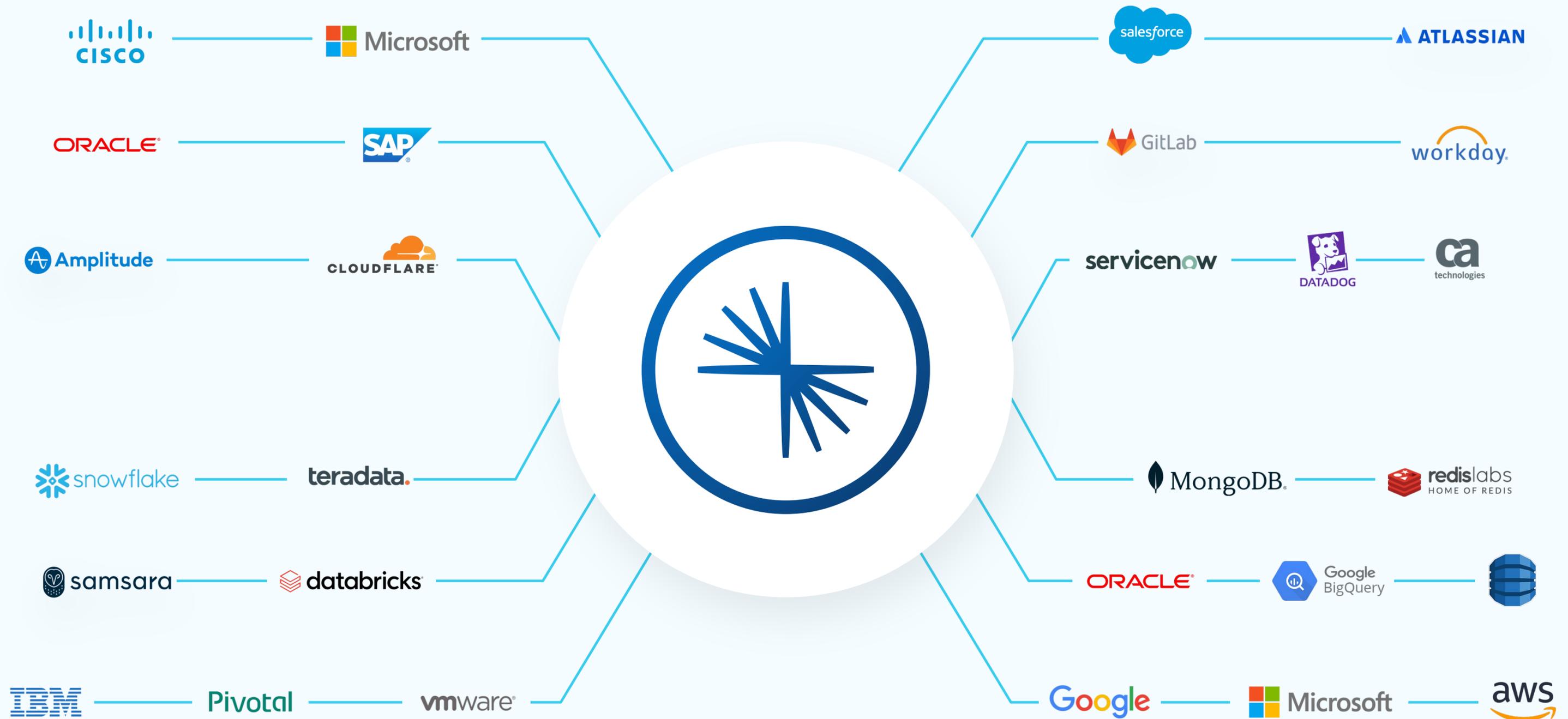
JFrog bmc HashiCorp hp CLOUDFLARE Developer Tools GitLab Amplitude new relic DATADOG ca technologies samsara

Data Infrastructure



IBM Pivotal vmware Infrastructure Google Microsoft aws

Confluent is Becoming the Central Nervous System of the Modern Technology Stack



Use Cases Across All Industries



Retail

Inventory Management

Personalized Promotions

Product Development & Introduction

Sentiment Analysis

Streaming Enterprise Messaging

Systems of Scale for High Traffic Periods



Healthcare

Connected Health Records

Data Confidentiality & Accessibility

Dynamic Staff Allocation Optimization

Integrated Treatment

Proactive Patient Care

Real-Time Monitoring



Finance & Banking

Early-On Fraud Detection

Capital Management

Market Risk Recognition & Investigation

Preventive Regulatory Scanning

Real-Time What-If Analysis

Trade Flow Monitoring



Transportation

Advanced Navigation

Environmental Factor Processing

Fleet Management

Predictive Maintenance

Threat Detection & Real-Time Response

Traffic Distribution Optimization



Teleco

5G Networks

Data Security

Product Development & Introduction

Sentiment Analysis

IOT Integration

Systems of Scale for High Traffic Periods



Common in all Industries

Data Pipelines

Hybrid Cloud Integration

Microservices

Security and Fraud

Customer 360

Streaming ETL

Customer Success with Confluent



Leveraging data in motion to reimagine the customer experience

LEARN MORE



Optimizing production logistics through data in motion

LEARN MORE



Streaming IoT data to launch new products

LEARN MORE



Transforming customer interactions with data in motion

LEARN MORE



Delivering real-time data at the point of care

LEARN MORE



Democratizing data to launch new digital first banking apps

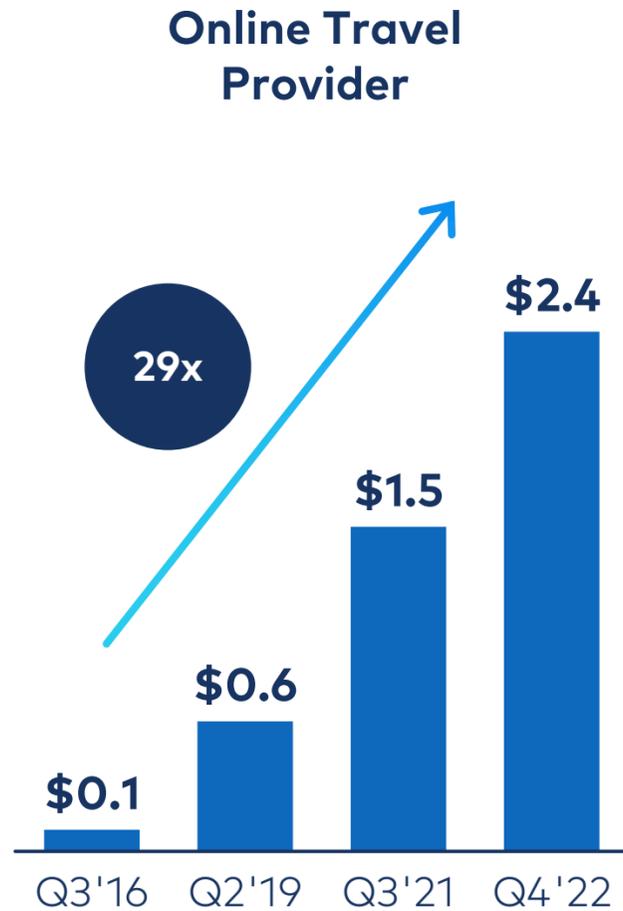
LEARN MORE

Meet More Confluent Customers: confluent.io/customers

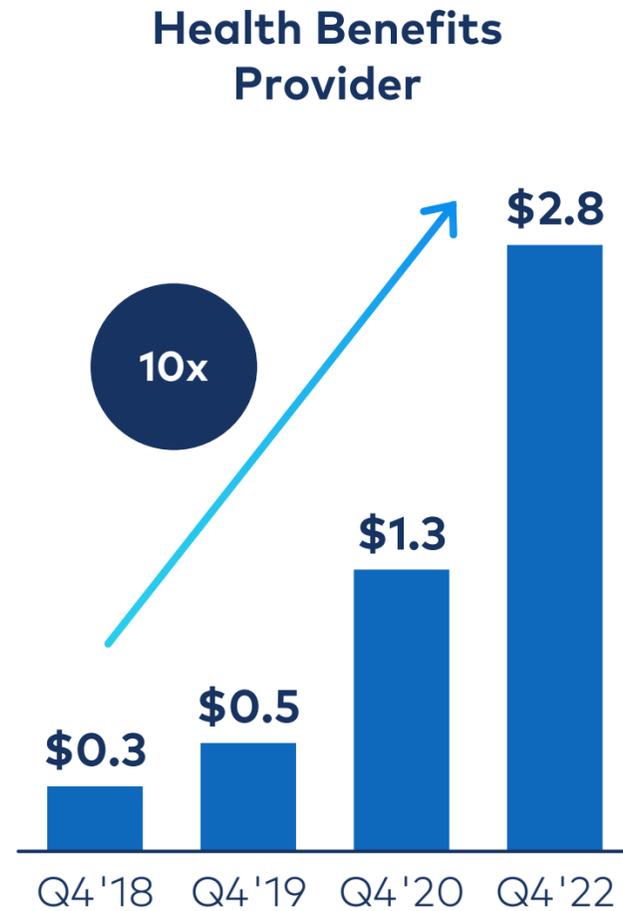
Customer Expansion Journey Case Studies



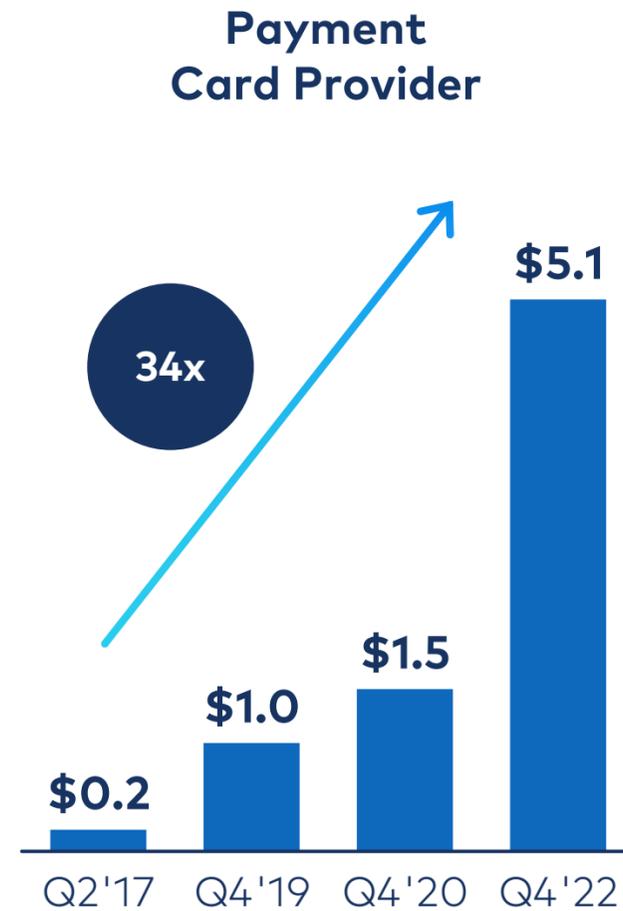
ARR \$ in millions



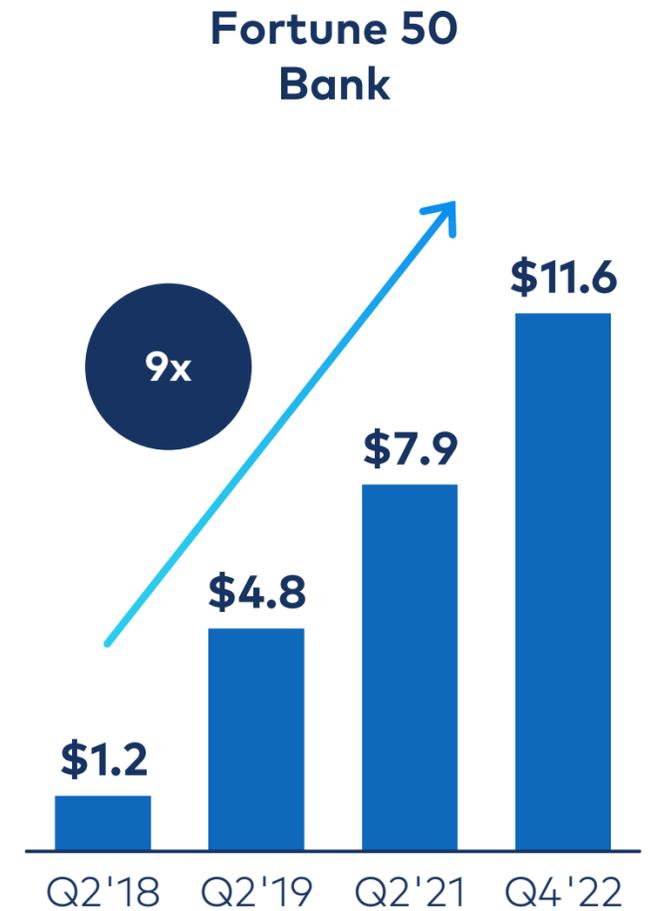
Rapid global adoption driving elevated customer experiences and seamless internal engineering initiatives



Accelerated claims approval and processing, member digital experience, and internal systems aggregation



Secured the ability to continue doing business throughout the globe unlocked by Confluent with use cases including GDPR and mandate processing



Improved banking relationship management, accelerated client onboarding, and enabled customized marketing programs for customers

Note: The expansion multiple is calculated based on the land ARR and the Q4'22 ending ARR, using actual unrounded numbers. The customer examples shown on this slide are illustrative only and may not be representative of growth of other customers within the same vertical(s).

Proven Success Across Industries



Financial Services

Technology

Communications & Media

Manufacturing

Consumer & Retail

Automotive & Transportation

Healthcare

Insurance

Using Confluent Everywhere



Fully-Managed

Confluent Cloud

Apache Kafka Re-engineered
for the Cloud

Available on the leading
public clouds



Self-Managed

Confluent Platform

The Enterprise Distribution of
Apache Kafka

Deploy on any platform,
on-prem or cloud



Both: Subscription option available where price scales with usage

Why Confluent Wins



Product Differentiation

Cloud-native: Re-imagined Kafka experience for the Cloud

Complete: Enable developers to reliably & securely build next-gen apps faster

Everywhere: Be everywhere our customers want to be



Customer Growth Go-To-Market Model

Product Led: Product-led growth at early stages of the journey

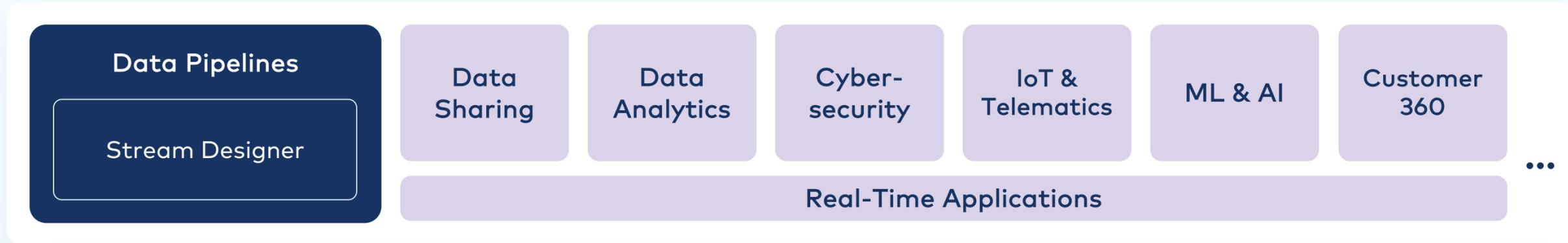
Consumption Oriented: Use case driven expansion and consumption

Purpose Built for Data in Motion Journey: Expertise & product capabilities for every stage of adoption

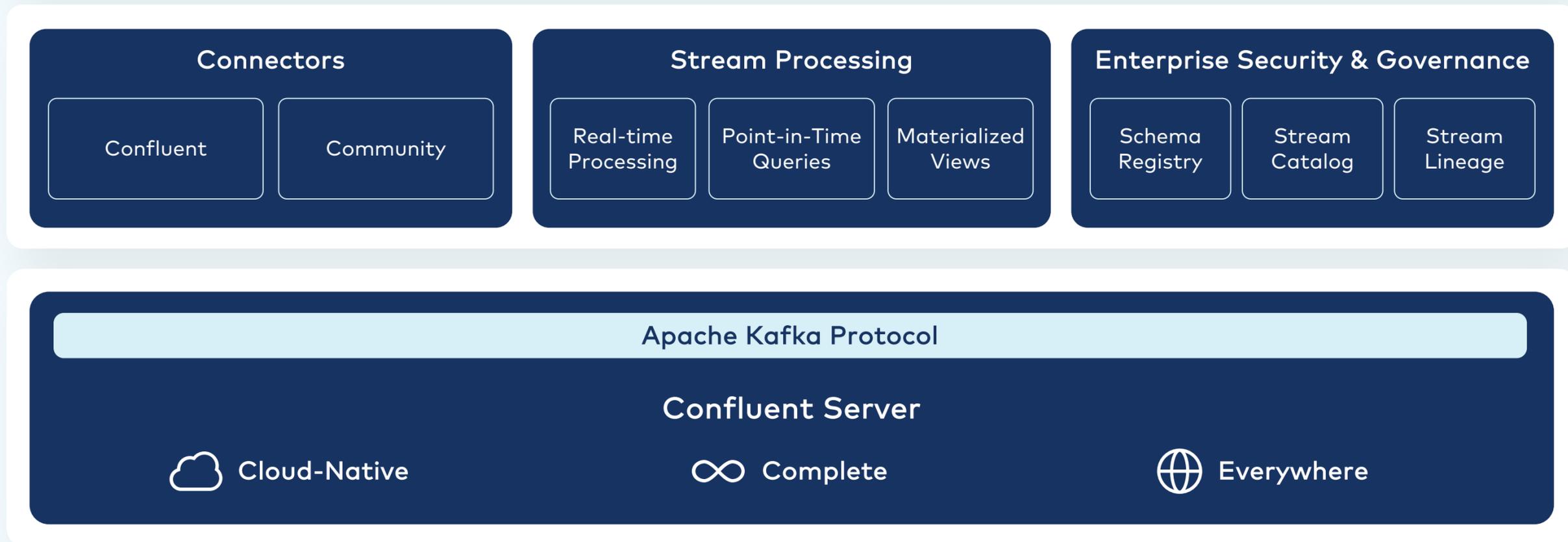
The Confluent Data Streaming Platform



Up-the-Stack Capabilities



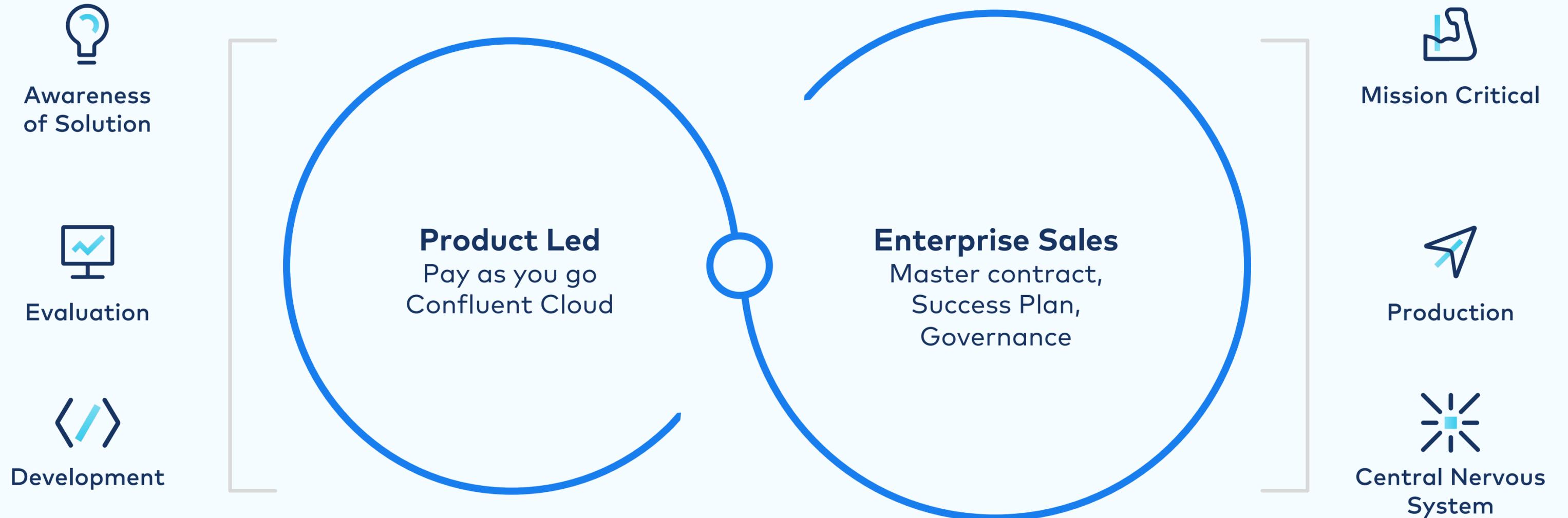
Infrastructure Capabilities



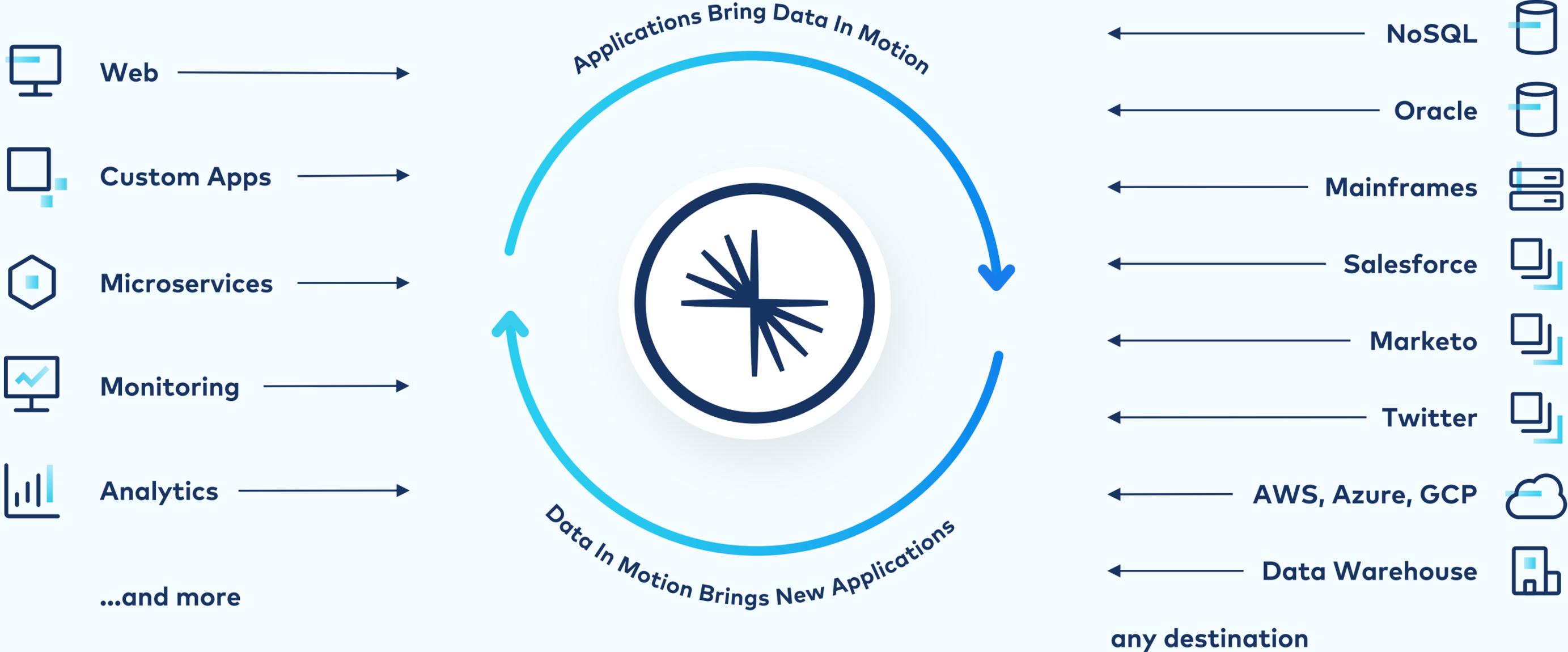
Data in Motion Journey



Product-Led and Enterprise Sales Motions are Complementary and Serve our Stakeholder Personas



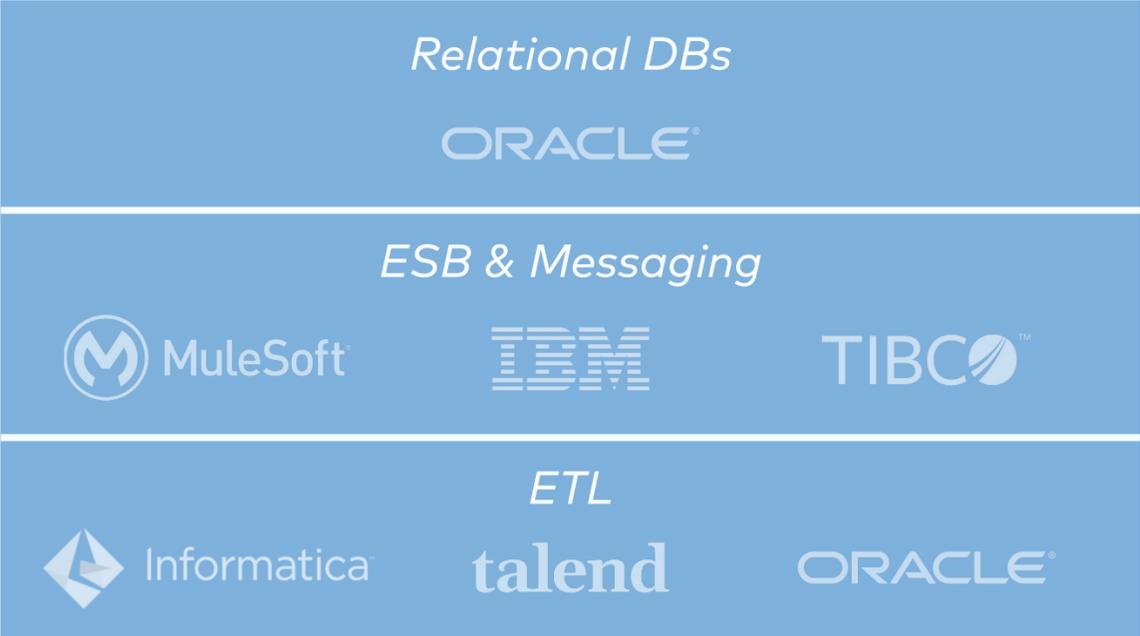
Network Effects Drive Further Expansion



Competitive Landscape



Legacy Data Infrastructure



On-Premises Streaming



Cloud Providers



Cloud Competitive Landscape

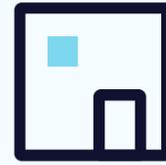


		Cloud-Native	Complete	Everywhere
Confluent		●	●	●
Microsoft	Event Hubs	●	◐	○
Google	Dataflow	●	○	○
	Pub/Sub	●	○	○
Amazon	Kinesis	●	◑	○
	MSK	◑	◑	○

Multiple Levers of Growth in a Large and Growing TAM



Easy and Frictionless **Land**
with **Cloud Pay-As-You-Go**



Expand in
Underpenetrated Segments
(e.g. Commercial, Tech)



Enterprise-Wide Expansion
via **Solutions Selling**



Grow and Harness
our **Partner Ecosystem**



Continued
International Expansion



Productize Use Cases
Up-The-Stack

One Team, One Mission: Set Data in Motion



Jay Kreps
Co-Founder & CEO



Jun Rao
Co-Founder



Erica Schultz
President, Field Operations



Stephanie Buscemi
Chief Marketing Officer



Steffan Tomlinson
Chief Financial Officer



Chad Verbowski
Chief Technology Officer



Rey Perez
Chief Customer Officer



Gunjan Aggarwal
Chief People Officer



Melanie Vinson
Chief Legal Officer



Christina Liu
Chief Accounting Officer



Shaun Clowes
Chief Product Officer



2,716 employees as of Q1 2023

Board of Directors

Jay Kreps

Co-Founder & CEO of Confluent

Neha Narkhede

Co-Founder of Confluent

Matt Miller

Sequoia Capital

Mike Volpi

Index Ventures

Eric Vishria

Benchmark Capital

Jonathan Chadwick

Former EVP, CFO/COO
at VMware

Greg Schott

Former CEO and Chairman
at Mulesoft

Lara Caimi

Chief Customer and Partner Officer
at ServiceNow

Alyssa Henry

CEO at Square

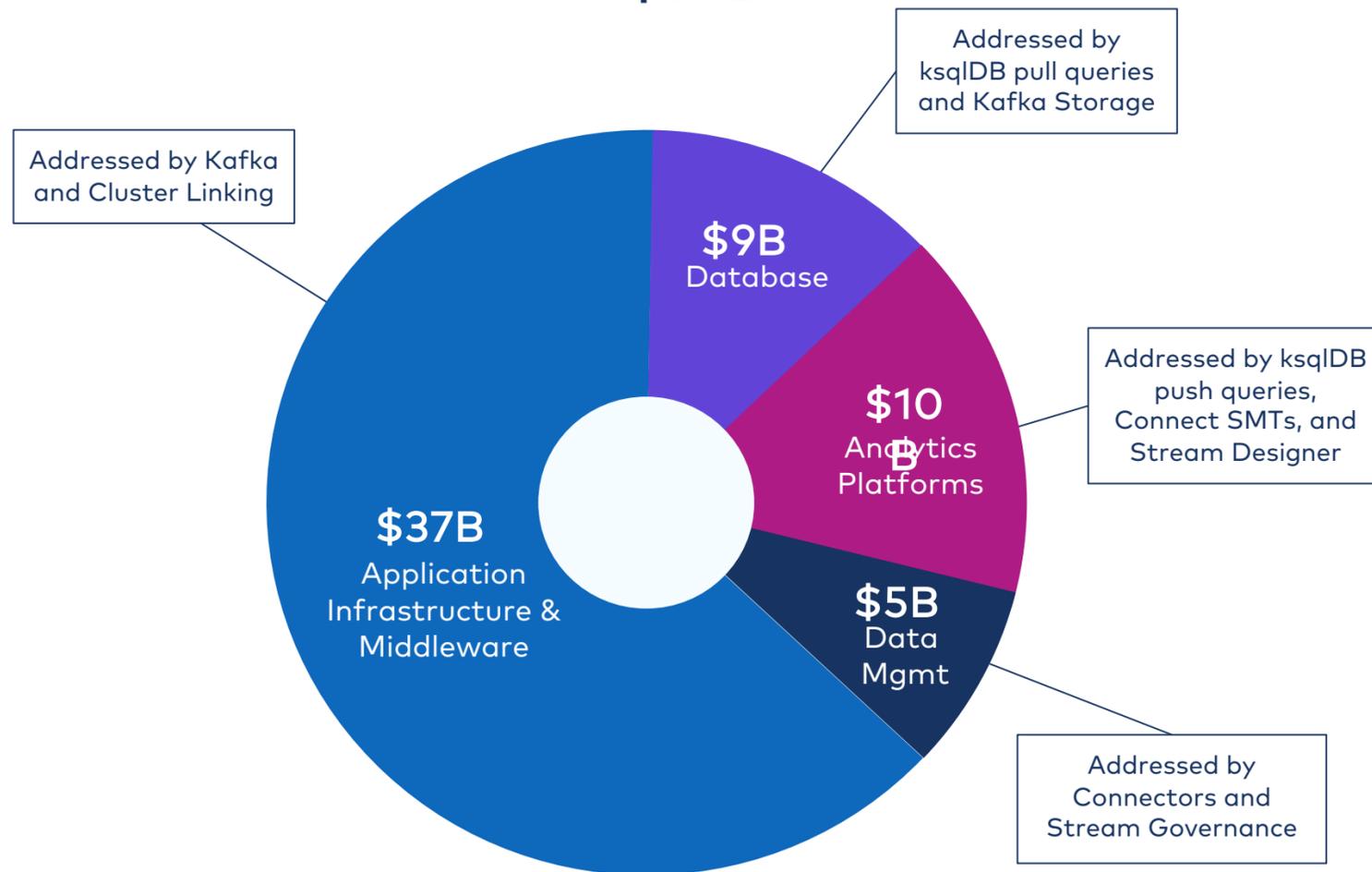


Financial Highlights

A New Data Category, A Large Market Opportunity

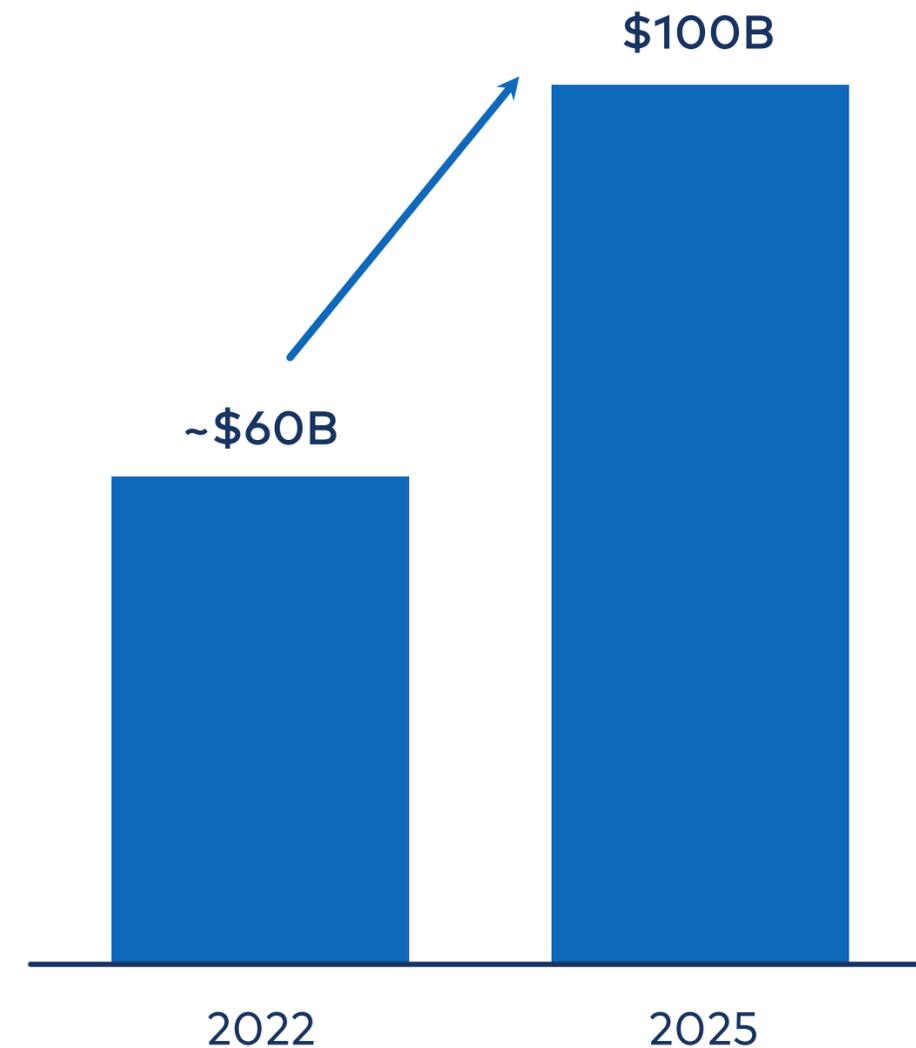


2022 Total Addressable Market (TAM)
~\$60B⁽²⁾



- (1) ■ Represent 73% of the \$50B application infrastructure & middleware market
- Represent 10% of the \$92B database management market
- Represent 30% of the \$32B analytics platform market
- Represent 50% of the \$10B data management market

2022-2025 TAM Growth⁽³⁾
19% CAGR



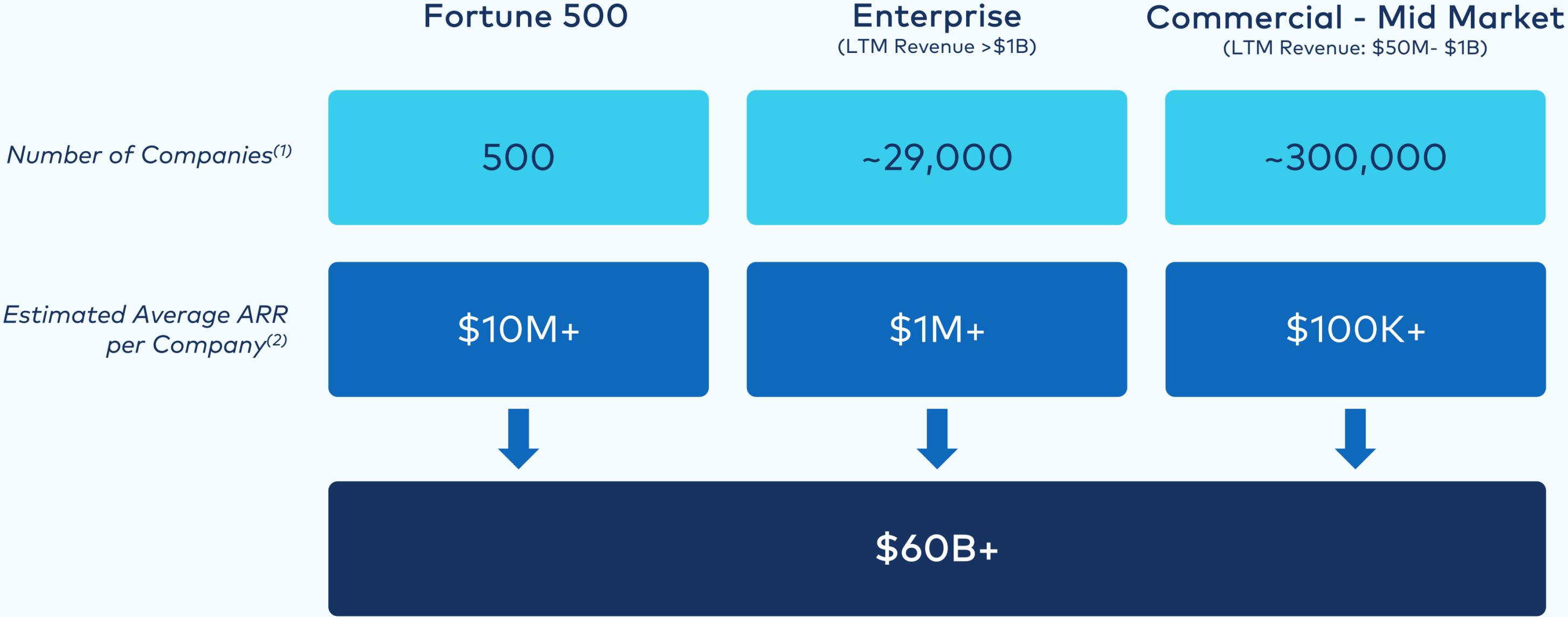
(1) Market size based on Gartner estimates from

- Forecast: Enterprise Infrastructure Software, Worldwide, 2020-2026, 2Q22 Update. Published 30 June 2022. Arunasree Cheparthi et al.
- Forecast Analysis: Enterprise Application Software, Worldwide. Published 3 August 2022. Amarendra et al.

(2) Confluent product share based on internal analysis of use cases in each Gartner market category addressable with generally available Confluent products

(3) Confluent TAM based on estimated share of each Gartner market from 2022 to 2025, which is tied to our current product offering and planned product roadmap

Bottoms-up View of Our 2022 Addressable Market



(1) Source: Capital IQ.

(2) Estimates based on evaluation of spending patterns across Confluent's customer base.

The Power of Our Model



Fully-Managed

Confluent Cloud

42% of Q1'23 revenue | 89% y/y growth

Committed subscription or pay-as-you-go

Priced based on type of cluster, compute power, data transfer, and storage used

Revenue recognized based on customer usage¹

Self-Managed

Confluent Platform

50% of Q1'23 revenue | 16% y/y growth

Committed subscription

Priced per node running on physical or virtual computing machines

Portion of upfront license revenue, substantial majority ratable over contract term

Services | 8% of Q1'23 revenue | 12% y/y growth

Professional services and education services

Priced on time-and-materials basis; attached to subscriptions sales

Revenue recognized based on completion and utilization

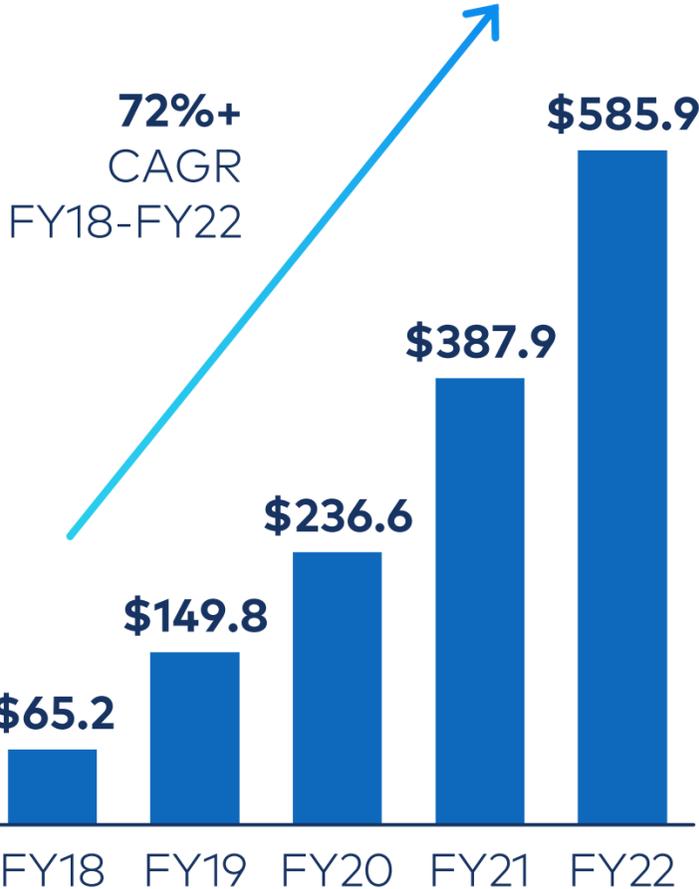
¹ For contracts that are not usage-based, revenue from Confluent Cloud is recognized ratably over the non-cancelable contractual term of the arrangement.

Significant Revenue Growth at Scale



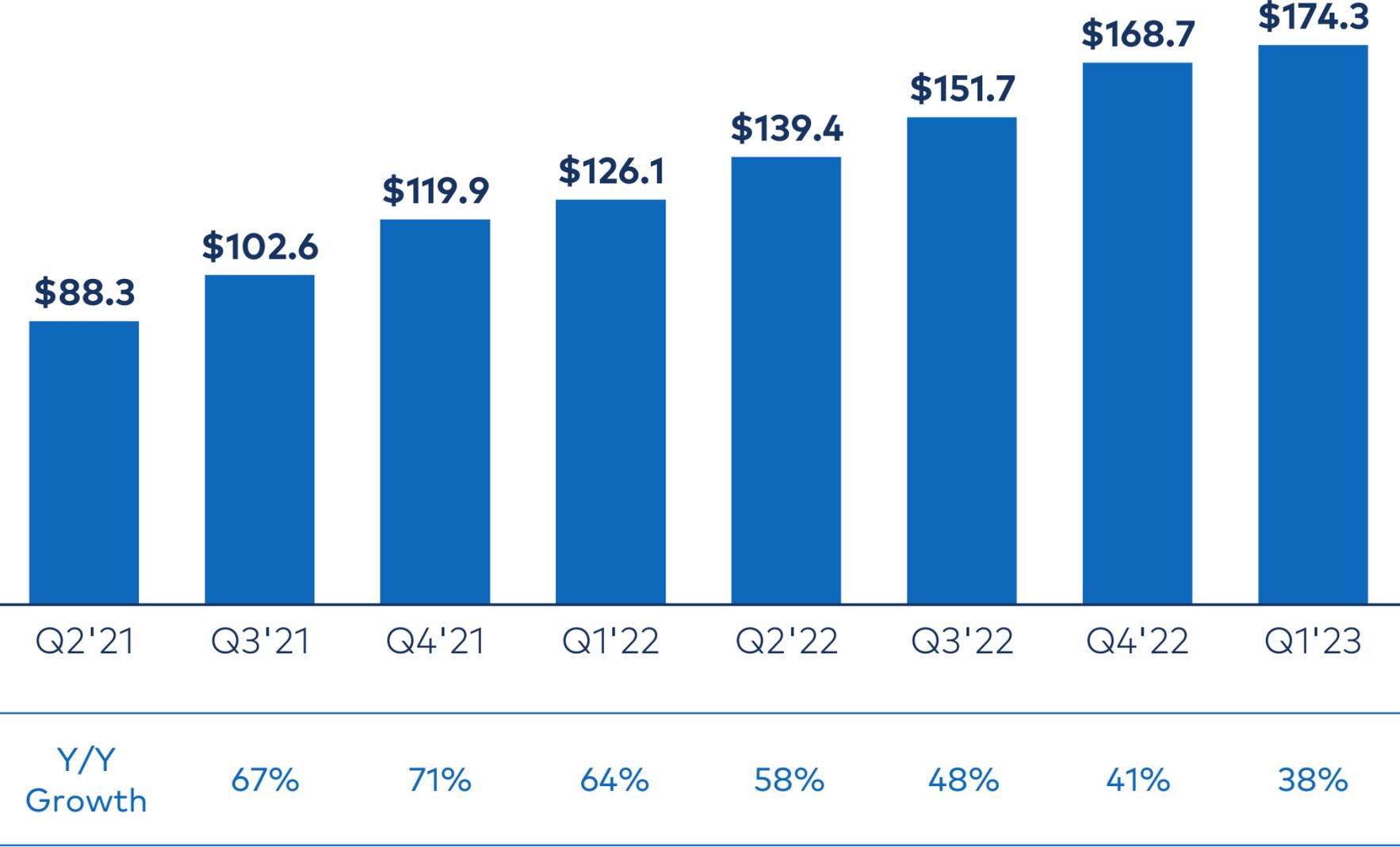
Annual Revenue

\$ in millions



Quarterly Revenue

\$ in millions

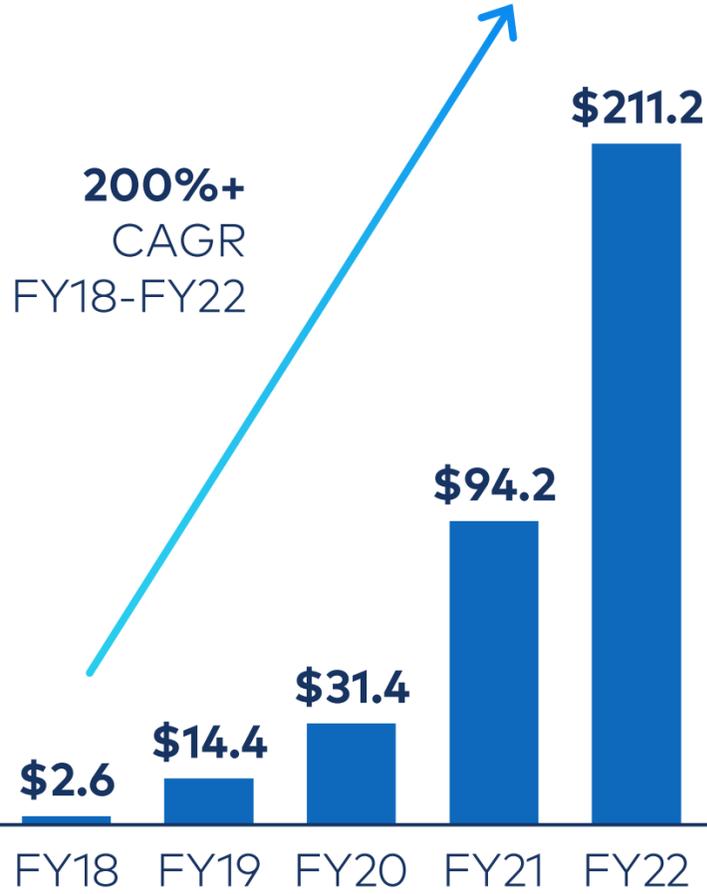


Fast-Growing Confluent Cloud Revenue



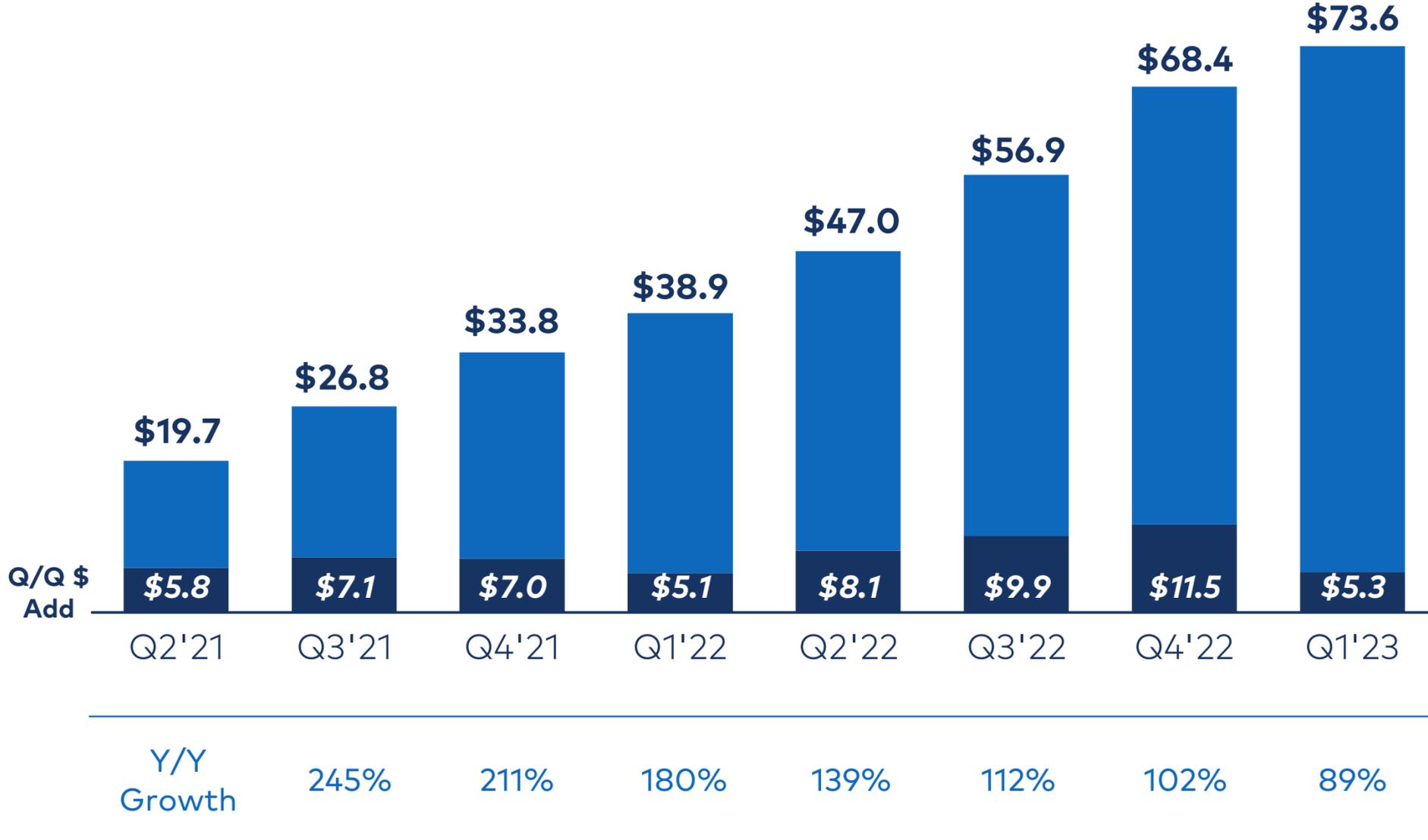
Annual Confluent Cloud Revenue

\$ in millions



Quarterly Revenue

\$ in millions

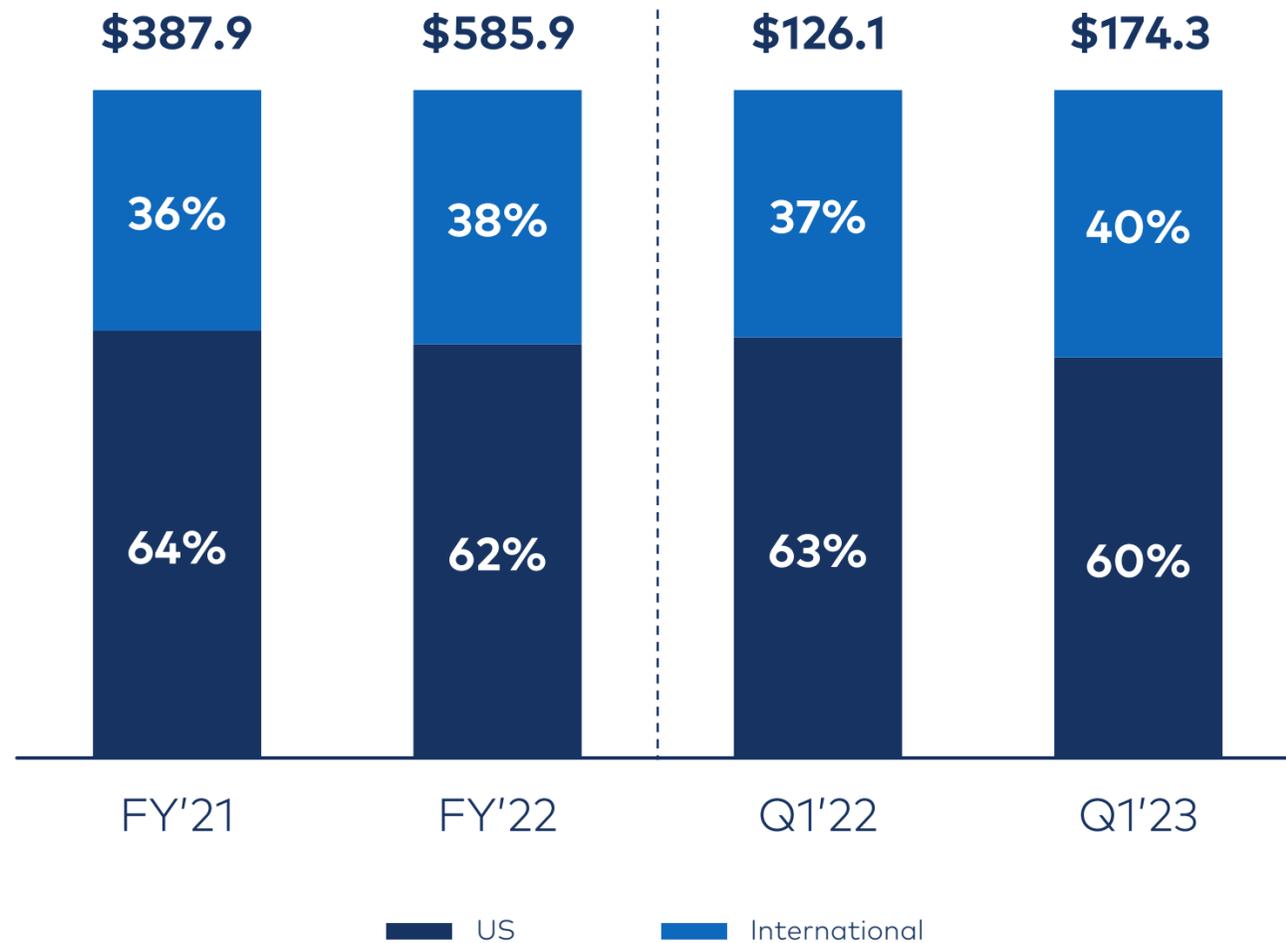


Early International Expansion and Accelerating Adoption of Confluent Cloud



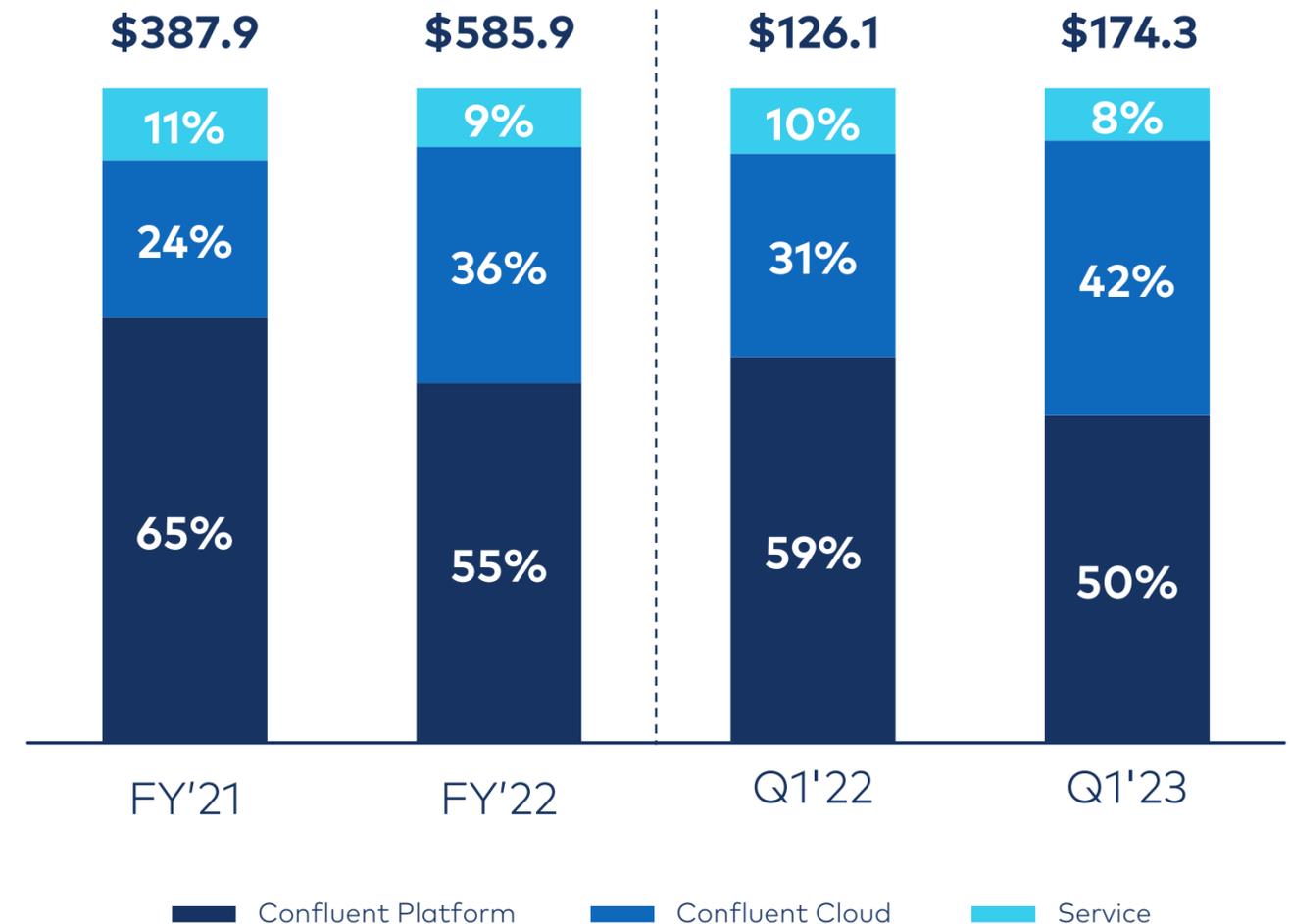
Revenue Mix by Geography

\$ in millions



Revenue Mix by Product

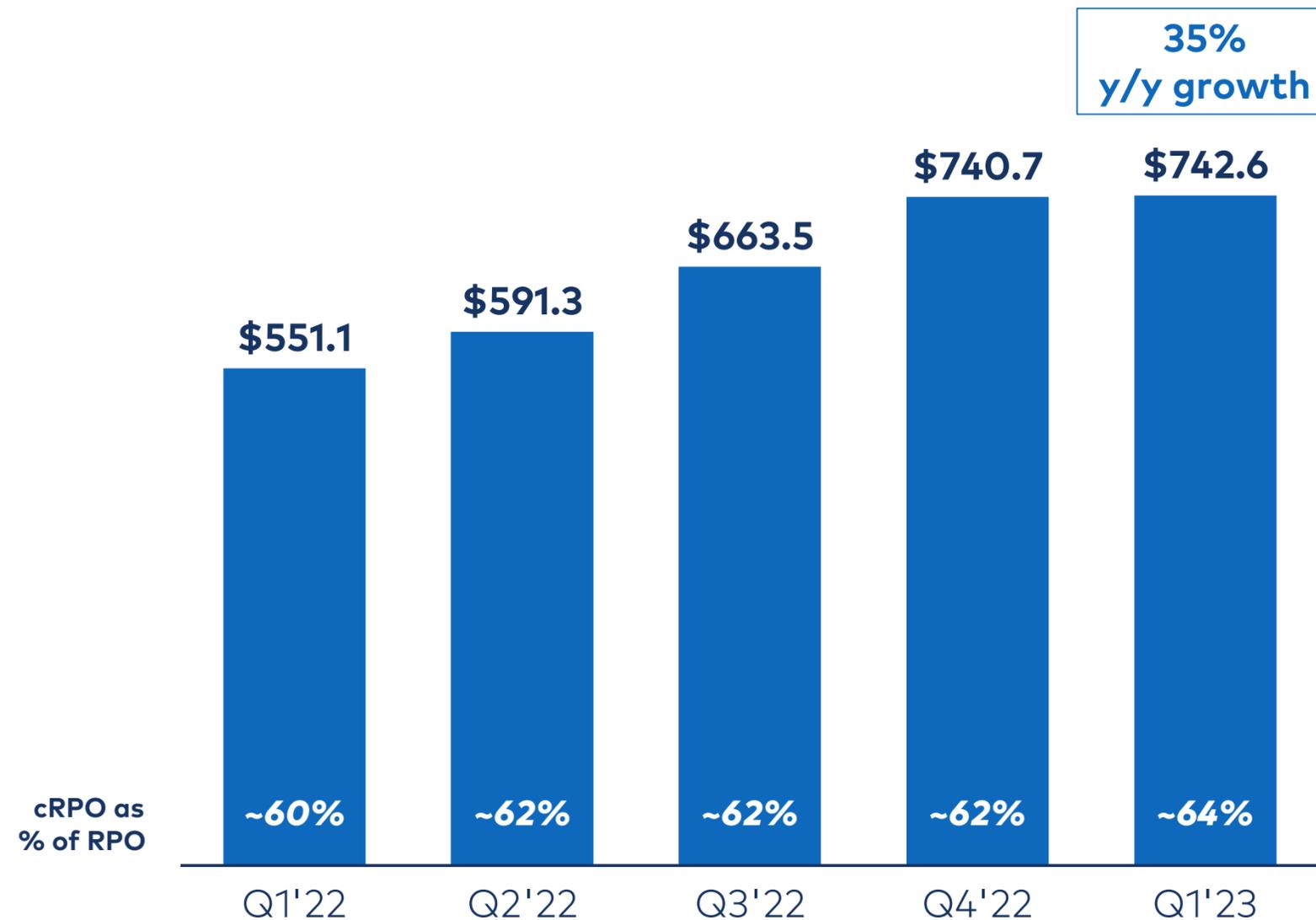
\$ in millions



Strong Customer Commitments



Remaining Performance Obligations (RPO) \$ in millions



- **RPO represents contractually committed revenue to be recognized in the future, regardless of:**
 - Billings terms
 - Variability in cloud consumption patterns
- **RPO and current RPO, rather than Billings:**
 - Are important metrics to measure the health of the business, considering the various revenue components and billings terms in our model
 - Provide insight into the organic momentum of our business

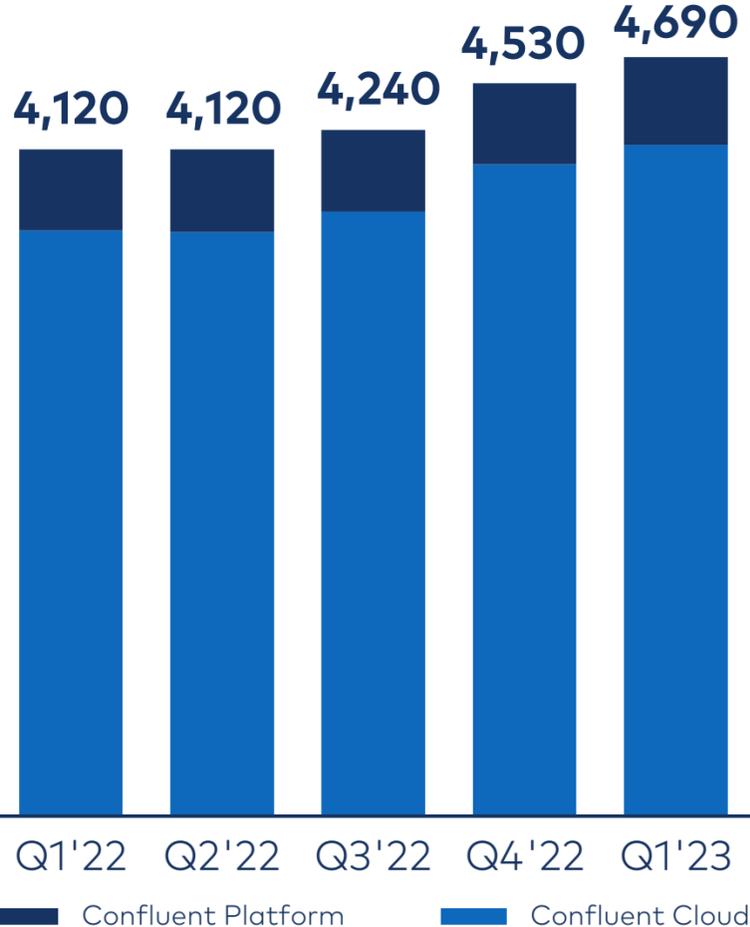
Note: cRPO, or current remaining performance obligations, represent the amount of contracted future revenue expected to be recognized in the next 12 months.

Rapid Customer Growth & Large Customer Momentum



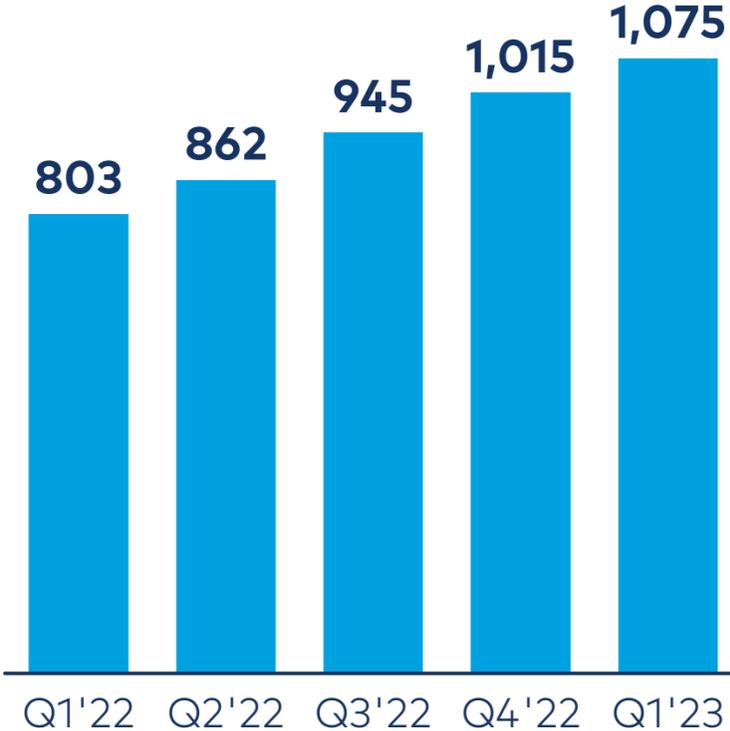
Total Customers¹

14%
y/y growth



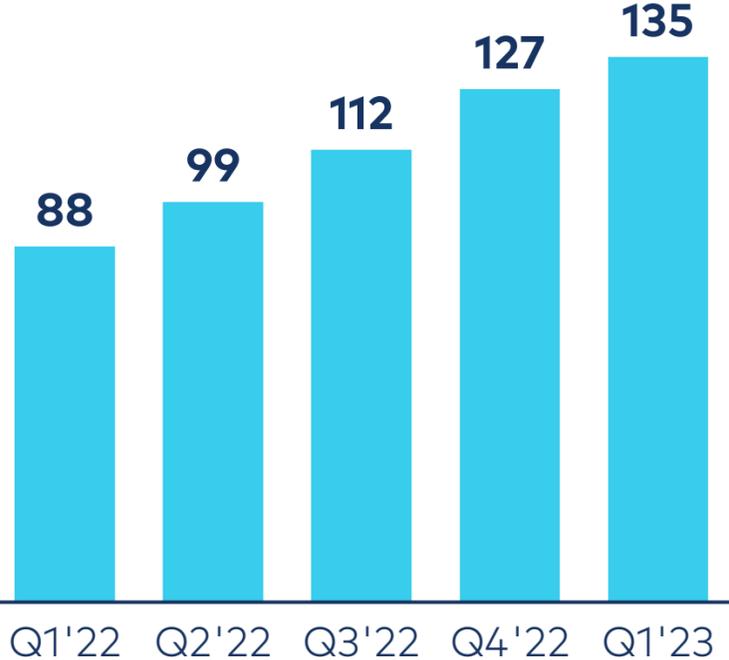
Customers with ≥ \$100K in ARR

34%
y/y growth



Customers with ≥ \$1M in ARR

53%
y/y growth



Including a growing number of \$5M+ and \$10M+ ARR Customers YoY

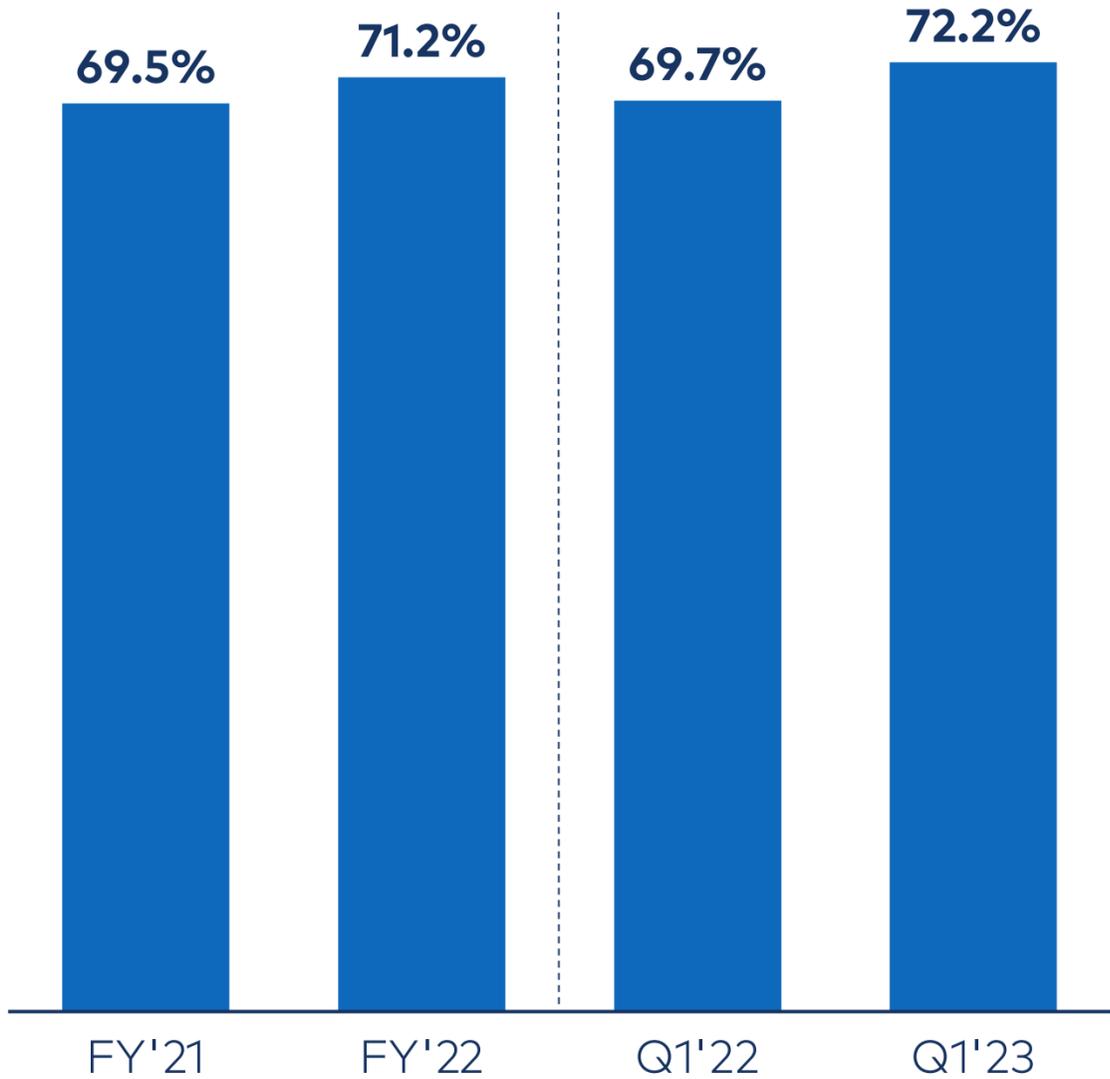
Note: Commencing with the first quarter of 2023, we updated our methodology for calculating ARR using a consumption-based method for Confluent Cloud, which has been applied retroactively to prior year periods. See Appendix for the updated definitions for "Customers with \$100,000 or greater in ARR" and "Customers with \$1,000,000 or greater in ARR."

¹ Customer counts as of Q1'23, Q4'22, Q3'22, and Q2'22 include the impact of paywall removal.

Gross Margin Healthy as Revenue Mix Shifts



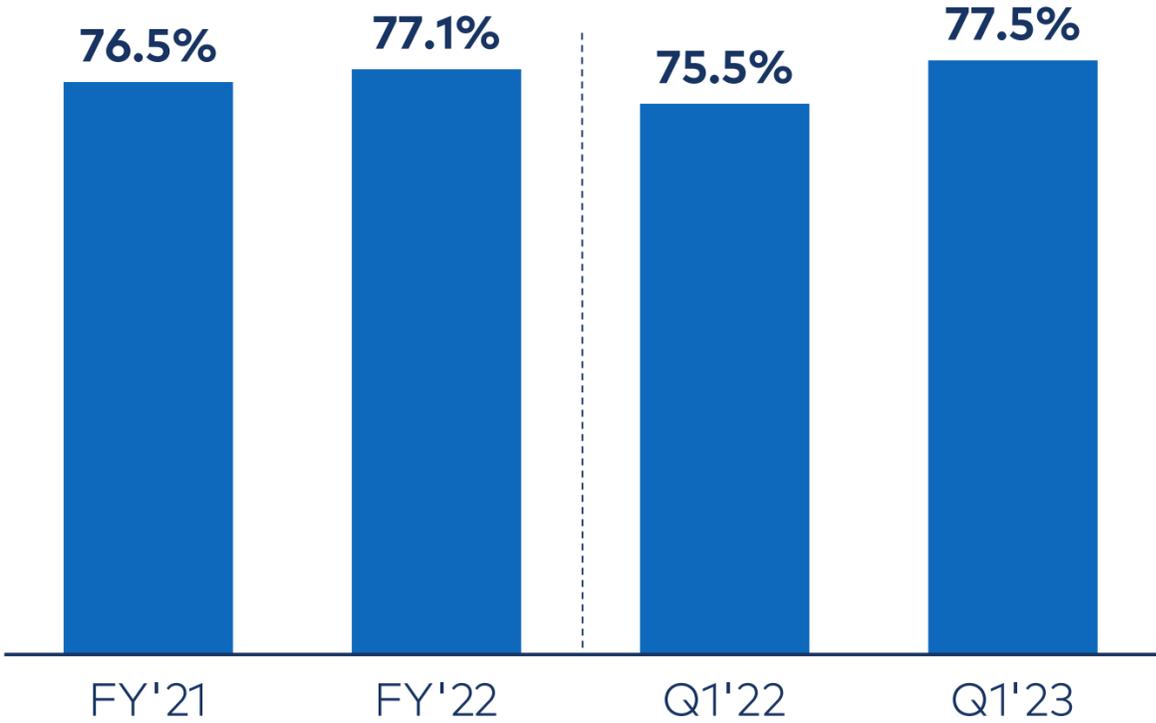
Total Gross Margin (Non-GAAP)



Margin Drivers:

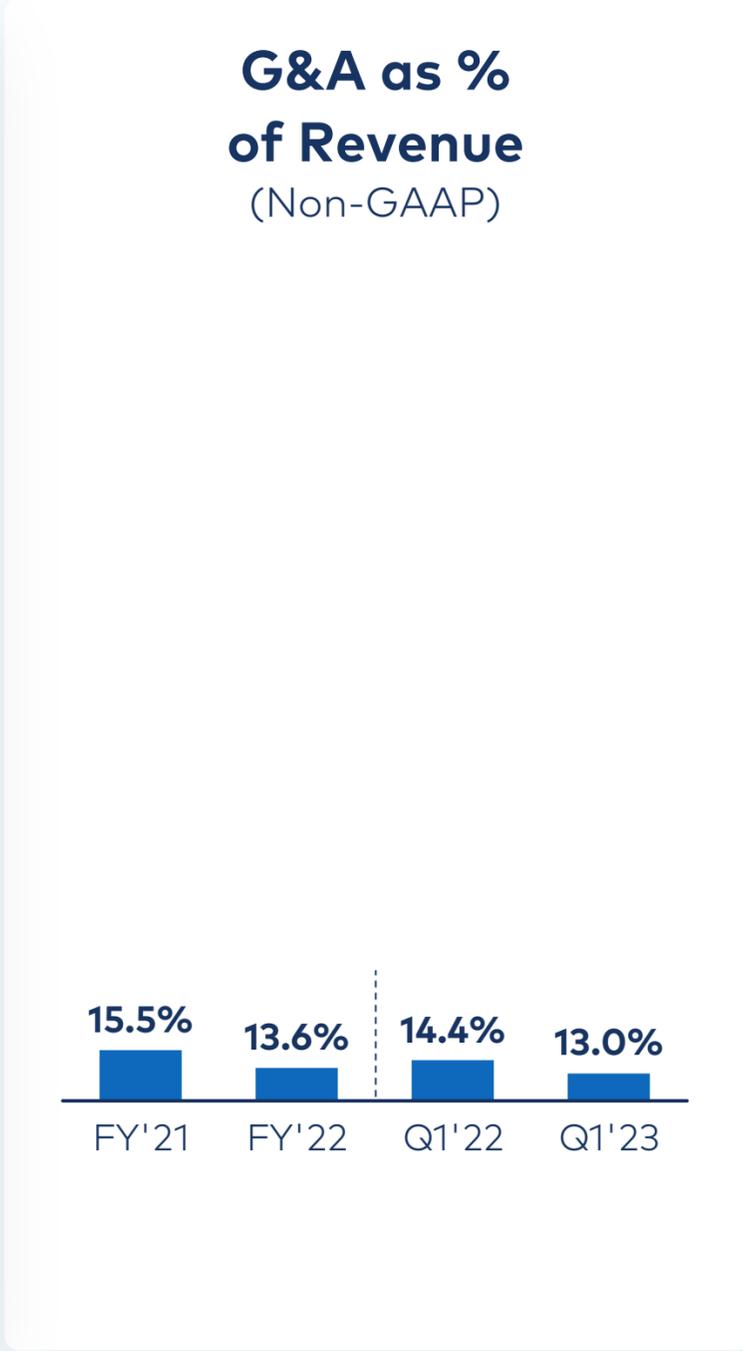
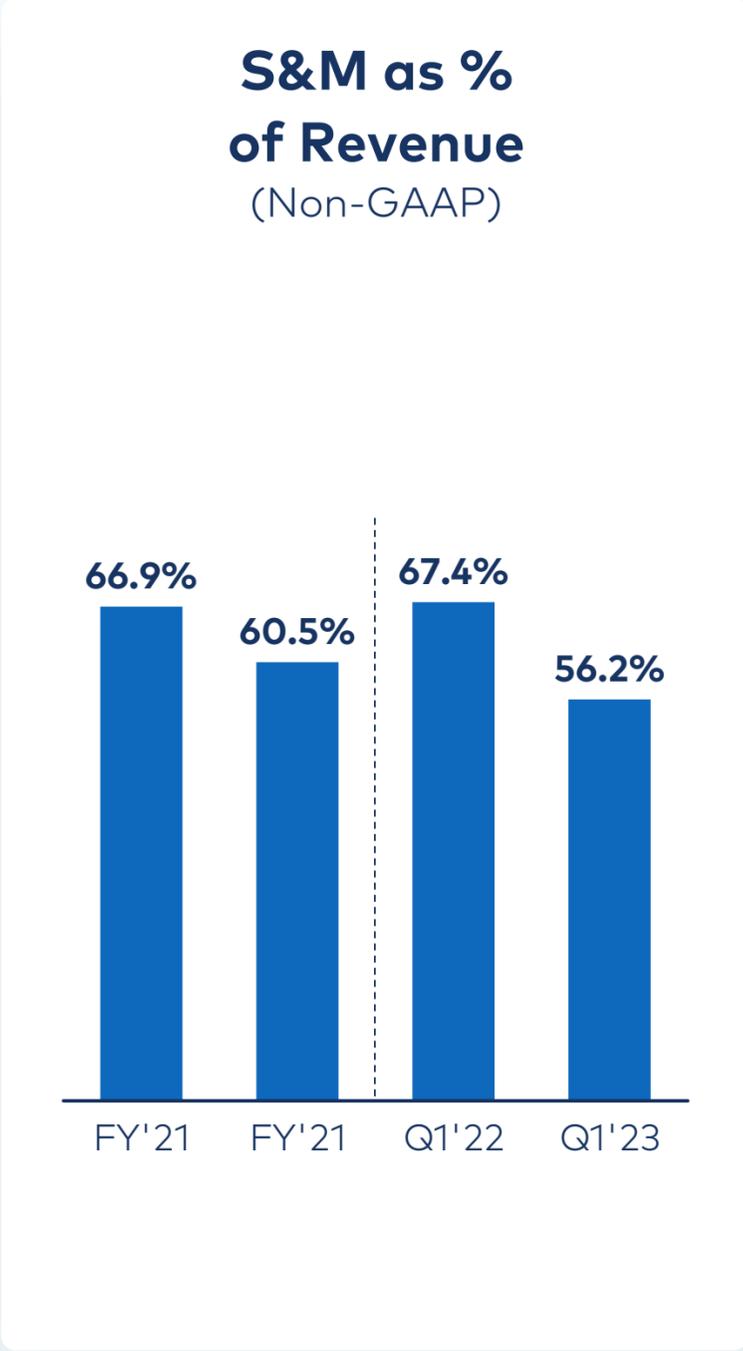
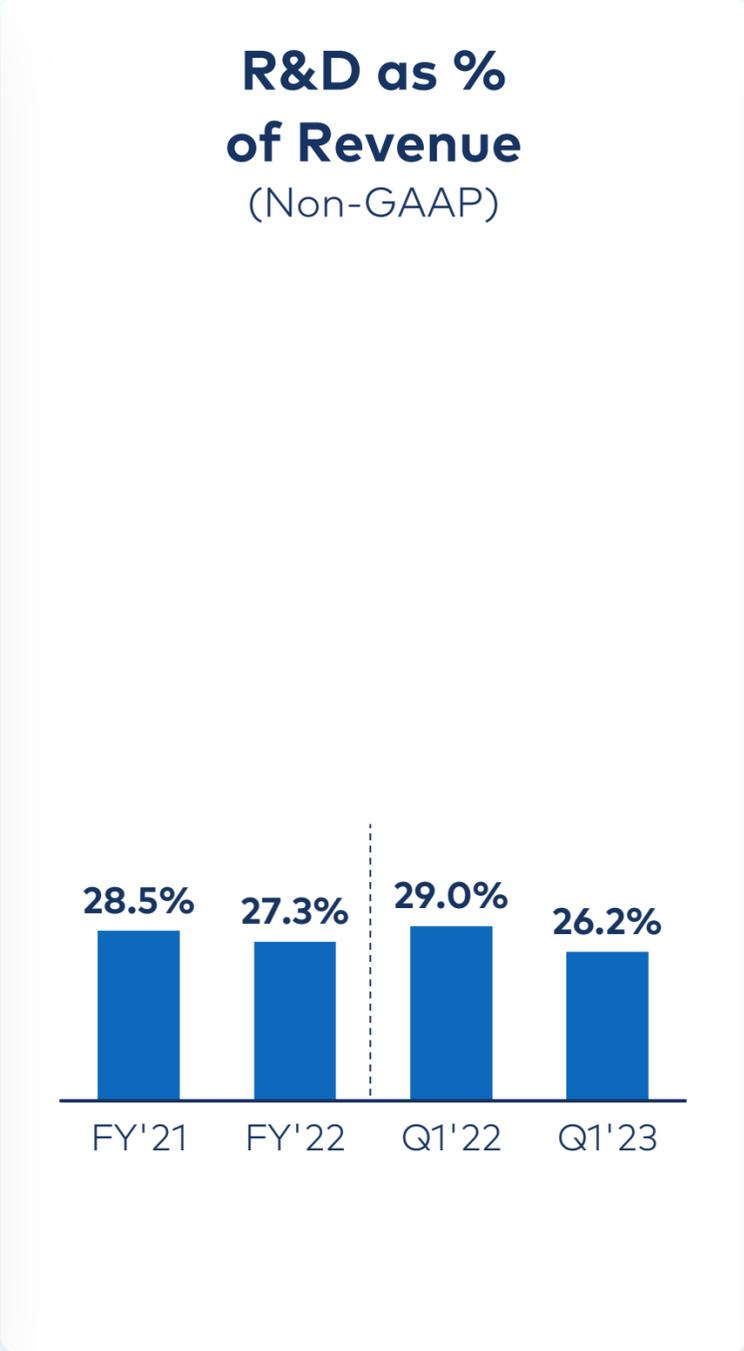
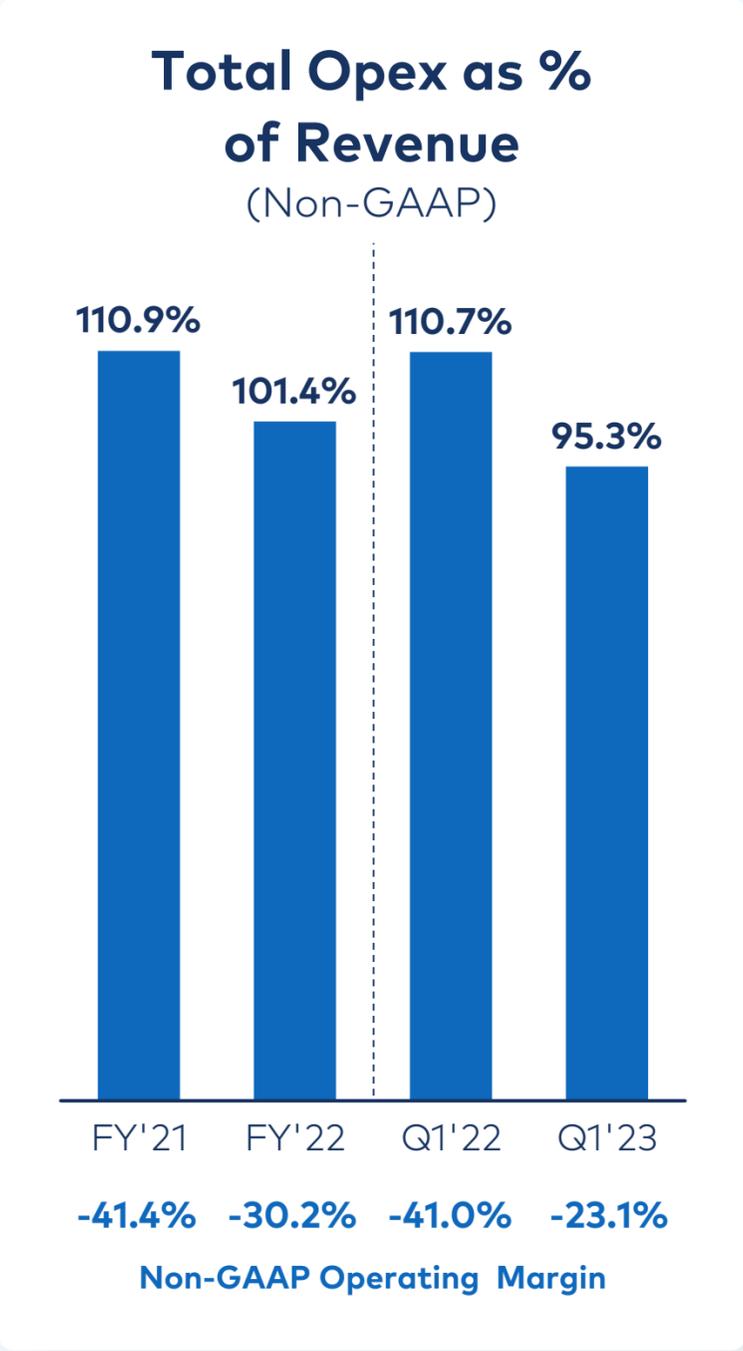
- + Healthy margins for Confluent Platform Revenue
- + Growing Confluent Cloud revenue mix
- + Improving Cloud hosting costs due to scale and optimization

Subscription Gross Margin (Non-GAAP)



Note: We define non-GAAP gross margin and non-GAAP subscription gross margin as GAAP gross margin and GAAP subscription gross margin, respectively, excluding stock-based compensation expense, employer taxes on employee stock transactions, and amortization of acquired intangibles. Refer to the slides in the section titled "GAAP to Non-GAAP Reconciliations" at the end of this presentation for a reconciliation of our non-GAAP financial metrics to the most directly comparable GAAP financial metrics.

Investing Prudently for Growth



Note: Refer to the slides in the section titled "GAAP to Non-GAAP Reconciliations" at the end of this presentation for a reconciliation of our non-GAAP financial metrics to the most directly comparable GAAP financial metrics. R&D, S&M, and G&A as a % of Revenue may not sum to the Total Opex as % of Revenue due to rounding.

Managing Growth and Profitability



Non-GAAP	Mid-Term Target Annual Revenue Growth: >30%	Long-Term Target
Gross Margin	~70%	72%-75%
Operating Margin	~5%	20%-25%
Free Cash Flow Margin	~10%	>25%

Targeting to exit Q4'23 with breakeven non-GAAP operating margin

Key Takeaways



Category Creating
Company Founded by
the Creators of Kafka



~\$60 Billion 2022
Total Addressable
Market¹



Strong Growth
and Long-Term
Margin Profile



Expansion
Driven by
Network Effects



Positioned to Capitalize
on the Large and
Growing Shift to Cloud



Seasoned Management
Team with Track Record
of Execution

¹TAM calculations performed by Confluent; source: Gartner, Forecast: Enterprise Infrastructure Software, Worldwide, 2020-2026, 2Q22 Update, June 2022; source: Gartner, Forecast: Enterprise Application Software, Worldwide, August 2022.



Appendix

Definitions



Annual Recurring Revenue (ARR):

We define ARR as (1) with respect to Confluent Platform customers, the amount of revenue to which our customers are contractually committed over the following 12 months assuming no increases or reductions in their subscriptions, and (2) with respect to Confluent Cloud customers, the amount of revenue that we expect to recognize from such customers over the following 12 months, calculated by annualizing actual consumption of Confluent Cloud in the last three months of the applicable period, assuming no increases or reductions in usage rate. Services arrangements are excluded from the calculation of ARR. Prior to the first quarter of 2023, ARR with respect to Confluent Cloud customers excluded pay-as-you-go arrangements and was based on contractual commitments over the following 12 months, regardless of actual consumption. We adjusted our methodology for calculating ARR commencing with the first quarter of 2023 to incorporate actual consumption of Confluent Cloud and applied this change retroactively.

Dollar-Based Net Retention Rate:

We calculate our dollar-based net retention rate (NRR) as of a period end by starting with the ARR from the cohort of all customers as of 12 months prior to such period end ("Prior Period Value"). We then calculate the ARR from these same customers as of the current period end ("Current Period Value"), and divide the Current Period Value by the Prior Period Value to arrive at our dollar-based NRR. The dollar-based NRR includes the effect, on a dollar-weighted value basis, of our Confluent Platform subscriptions that expand, renew, contract, or attrit. The dollar-based NRR also includes the effect of annualizing actual consumption of Confluent Cloud in the last three months of the applicable period, but excludes ARR from new customers in the current period. Our dollar-based NRR is subject to adjustments for acquisitions, consolidations, spin-offs, and other market activity.

Total Customers:

Represent the total number of customers at the end of each period. For purposes of determining our customer count, we treat all affiliated entities with the same parent organization as a single customer and include pay-as-you-go customers. Our customer count is subject to adjustments for acquisitions, consolidations, spin-offs, and other market activity.

Customers with \$100,000 or greater in ARR:

Represent the number of customers that contributed \$100,000 or more in ARR as of period end.

Customers with \$1,000,000 or greater in ARR:

Represent the number of customers that contributed \$1,000,000 or more in ARR as of period end.

Dollar-based Net Retention Rate (NRR)



Commencing with the first quarter of 2023, we updated our methodology for calculating ARR using a consumption-based method for Confluent Cloud, which has been applied retroactively to the calculation of NRR for the prior year periods. The following table summarizes total NRR before and after the methodology change. Going forward, Confluent will disclose NRR under the new methodology only.

	Q1'22	Q2'22	Q3'22	Q4'22	Q1'23
Total NRR (New Methodology)	>130%	>130%	>130%	>130%	>130%
Total NRR (Old Methodology)	>130%	>130%	>130%	Just Under 130%	Just Under 125%

Note:

Definition for the new NRR methodology: See Appendix for the updated definitions for "Annual Recurring Revenue (ARR)" and "Dollar-Based Net Retention Rate."

Definition for the old NRR methodology: "We calculate our NRR as of a period end by starting with the ARR from the cohort of all customers as of the 12 months prior to such period end, or Prior Period Value. We then calculate the ARR from these same customers as of the current period end, or Current Period Value, which includes any growth in the value of subscriptions and is net of contraction or attrition over the prior 12 months. Services and pay-as-you-go arrangements are excluded from the calculation of ARR. We then divide the Current Period Value by the Prior Period Value to arrive at our dollar-based net retention rate. The dollar-based net retention rate includes the effect, on a dollar-weighted value basis, of our subscriptions that expand, renew, contract, or attrit, but excludes ARR from new customers in the current period."

Teleco Use Cases



Teleco
Drive analytics
and streamline
operations

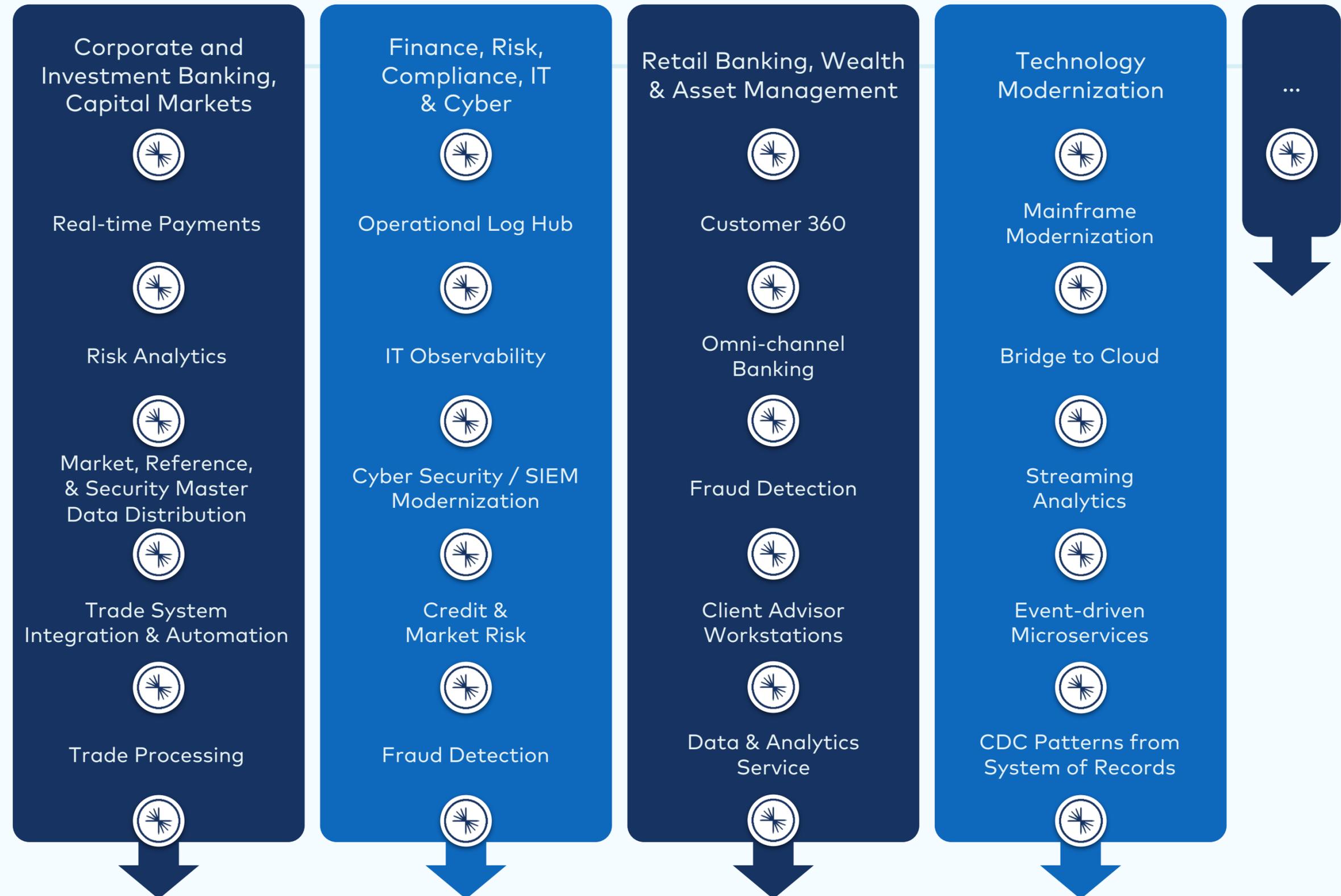


Financial Services Use Cases



Financial Services

Reshape customer experience and streamline operations

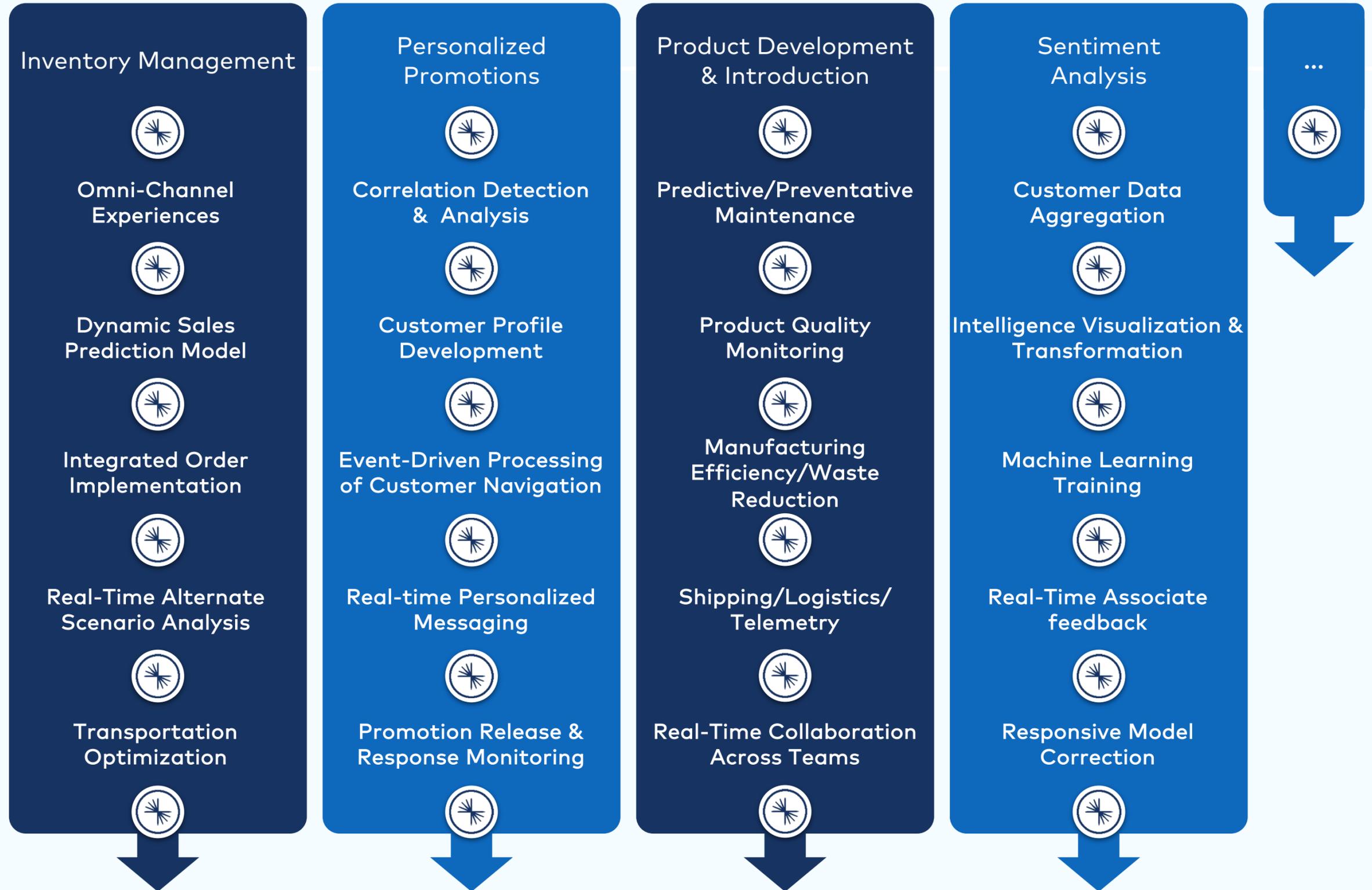


Retail Services Use Cases



Retail

Drive consumer analytics & streamline operations





GAAP to Non-GAAP Reconciliations

GAAP to Non-GAAP Reconciliations

(in thousands, except percentages)



	FY'21	FY'22	Q1'22	Q1'23
Total revenue	\$387,864	\$585,944	\$126,139	\$174,302
Total gross profit on a GAAP basis	\$250,572	\$383,529	\$80,362	\$116,158
Add: Stock-based compensation expense	17,989	32,389	7,175	9,105
Add: Employer taxes on employee stock transactions	1,013	1,173	410	411
Add: Amortization of acquired intangibles	-	-	-	113
Non-GAAP total gross profit	\$269,574	\$417,091	\$87,947	\$125,787
<i>Non-GAAP total gross margin</i>	69.5%	71.2%	69.7%	72.2%
	FY'21	FY'22	Q1'22	Q1'23
Subscription revenue	\$347,099	\$535,009	\$113,920	\$160,567
Subscription gross profit on a GAAP basis	\$252,239	\$388,685	\$80,317	\$117,662
Add: Stock-based compensation expense	12,571	23,136	5,313	6,328
Add: Employer taxes on employee stock transactions	636	569	333	321
Add: Amortization of acquired intangibles	-	-	-	113
Non-GAAP subscription gross profit	\$265,446	\$412,390	\$85,963	\$124,424
<i>Non-GAAP subscription gross margin</i>	76.5%	77.1%	75.5%	77.5%

GAAP to Non-GAAP Reconciliations



(in thousands, except percentages)

	FY'21	FY'22	Q1'22	Q1'23
Total revenue	\$387,864	\$585,944	\$126,139	\$174,302
Operating expenses on a GAAP basis	\$590,192	\$846,203	\$191,844	\$282,251
Less: Stock-based compensation expense	137,635	245,267	50,194	70,184
Less: Employer taxes on employee stock transactions	9,076	5,837	2,029	3,252
Less: Common stock charitable donation expense	13,290	-	-	-
Less: Acquisition-related expenses	-	1,104	-	9,317
Less: Restructuring and other related charges	-	-	-	33,382
Non-GAAP Operating expenses	\$430,191	\$593,995	\$139,621	\$166,116
<i>Non-GAAP Operating expenses as a % of total revenue</i>	<i>110.9%</i>	<i>101.4%</i>	<i>110.7%</i>	<i>95.3%</i>

	FY'21	FY'22	Q1'22	Q1'23
Total revenue	\$387,864	\$585,944	\$126,139	\$174,302
Research and development (R&D) expense on a GAAP basis	\$161,925	\$264,041	\$57,661	\$84,890
Less: Stock-based compensation expense	49,051	101,499	20,085	30,015
Less: Employer taxes on employee stock transactions	2,278	2,632	1,039	1,669
Less: Acquisition-related expenses	-	-	-	7,680
Non-GAAP R&D expense	\$110,596	\$159,910	\$36,537	\$45,526
<i>Non-GAAP R&D expense as a % of total revenue</i>	<i>28.5%</i>	<i>27.3%</i>	<i>29.0%</i>	<i>26.1%</i>

GAAP to Non-GAAP Reconciliations

(in thousands, except percentages)



	FY'21	FY'22	Q1'22	Q1'23
Total revenue	\$387,864	\$585,944	\$126,139	\$174,302
Sales and marketing (S&M) expense on a GAAP basis	\$319,331	\$456,452	\$106,702	\$128,624
Less: Stock-based compensation expense	55,506	99,366	21,062	28,487
Less: Employer taxes on employee stock transactions	4,266	2,485	680	1,083
Less: Acquisition-related expenses	-	-	-	1,076
Non-GAAP S&M expense	\$259,559	\$354,601	\$84,960	\$97,978
<i>Non-GAAP S&M expense as a % of total revenue</i>	<i>66.9%</i>	<i>60.5%</i>	<i>67.4%</i>	<i>56.2%</i>
	FY'21	FY'22	Q1'22	Q1'23
Total revenue	\$387,864	\$585,944	\$126,139	\$174,302
General and administrative (G&A) expense on a GAAP basis	\$108,936	\$125,710	27,481	35,355
Less: Stock-based compensation expense	33,078	44,402	9,047	11,682
Less: Employer taxes on employee stock transactions	2,532	720	310	500
Less: Common stock charitable donation expense	13,290	-	-	-
Less: Acquisition-related expenses	-	1,104	-	561
Non-GAAP G&A expense	\$60,036	\$79,484	\$18,124	\$22,612
<i>Non-GAAP G&A expense as a % of total revenue</i>	<i>15.5%</i>	<i>13.6%</i>	<i>14.4%</i>	<i>13.0%</i>

GAAP to Non-GAAP Reconciliations

(in thousands, except percentages)



	FY'21	FY'22	Q1'22	Q1'23
Total revenue	\$387,864	\$585,944	\$126,139	\$174,302
Operating loss on a GAAP basis	\$(339,620)	\$(462,674)	\$(111,482)	\$(166,093)
Add: Stock-based compensation expense	155,624	277,656	57,369	79,289
Add: Employer taxes on employee stock transactions	10,089	7,010	2,439	3,663
Add: Common stock charitable donation expense	13,290	-	-	-
Add: Amortization of acquired intangibles	-	-	-	113
Add: Acquisition-related expenses	-	1,104	-	9,317
Add: Restructuring and other related charges	-	-	-	33,382
Non-GAAP operating loss	\$(160,617)	\$(176,904)	\$(51,674)	\$(40,329)
Non-GAAP operating margin	(41.4%)	(30.2%)	(41.0%)	(23.1%)

